UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-Q

(Mark One)

☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For The Quarterly Period Ended July 31, 2023

OR

□ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For The Transition Period From

Commission File Number: 001-34755

То

LIMONEIRA COMPANY

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

77-0260692 (I.R.S. Employer Identification Number)

1141 Cummings Road Santa Paula, CA 93060

(Address of principal executive offices and zip code)

Registrant's telephone number, including area code: (805) 525-5541

Securities registered pursuant to Section 12(b) of the Act:

| | 0 | 1 | () | |
|--------------------------------|---|----------------|-----|--|
| Title of each class | | Trading symbol | | Name of each exchange on which registered |
| Common Stock, par value \$0.01 | | LMNR | | The NASDAQ Stock Market LLC (NASDAO Global Select Market) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \boxtimes No \square

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\S 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes \boxtimes No \square

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer \Box

Accelerated filer \boxtimes

Non-accelerated filer \Box

Smaller reporting company □

Emerging growth company □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes 🗆 No 🗵

As of August 31, 2023, there were 17,978,910 shares outstanding of the registrant's common stock.

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FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this "Quarterly Report") contains both historical and forward-looking statements. Forward-looking statements in this Quarterly Report are subject to a number of risks and uncertainties, some of which are beyond the Company's control. The potential risks and uncertainties that could cause our actual financial condition, results of operations and future performance to differ materially from those expressed or implied in this Quarterly Report include:

- success in executing the Company's business plans and strategies and managing the risks involved in the foregoing;
- negative impacts related to the COVID-19 pandemic and our Company's responses to the pandemic;
- changes in laws, regulations, rules, quotas, tariffs, and import laws;
- adverse weather conditions, natural disasters and other adverse natural conditions, including freezes, rains, fires, winds and droughts that affect the
 production, transportation, storage, import and export of fresh produce;
- market responses to industry volume pressures;
- increased pressure from disease, insects and other pests;
- disruption of water supplies or changes in water allocations;
- disruption in the global supply chain;
- product and raw materials supplies and pricing;
- energy supply and pricing;
- changes in interest rates and the impact of inflation;
- availability of financing for development activities;
- general economic conditions for residential and commercial real estate development;
- political changes and economic crises;
- international conflict;
- acts of terrorism;
- labor disruptions, strikes, shortages or work stoppages;
- the impact of foreign exchange rate movements;
- ability to maintain compliance with covenants under our loan agreements;
- loss of important intellectual property rights; and
- other factors disclosed in our public filings with the Securities and Exchange Commission (the "SEC").

These forward-looking statements involve risks and uncertainties that we have identified as having the potential to cause actual results to differ materially from those contemplated herein. We have described in Part I, Item 1A Risk Factors in our Annual Report on Form 10-K for the fiscal year ended October 31, 2022 additional factors that could cause our actual results to differ from our projections or estimates.

The Company's actual results, performance, prospects or opportunities could differ materially from those expressed in or implied by the forward-looking statements. Additional risks of which the Company is not currently aware or which the Company currently deems immaterial could also cause the Company's actual results to differ, including those discussed in the section entitled "Risk Factors" included in our Annual Report on Form 10-K for the fiscal year ended October 31, 2022. Although we believe the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, or achievements. You should not place undue reliance on these forward-looking statements, which apply only as of the date of this Quarterly Report. Except as required by law, we undertake no obligation to update these forward-looking statements, even if our situation changes in the future.

All references to "we," "us," "our," "our Company," "the Company" or "Limoneira" in this Quarterly Report mean Limoneira Company, a Delaware corporation, and its consolidated subsidiaries.



PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

LIMONEIRA COMPANY

CONSOLIDATED BALANCE SHEETS (UNAUDITED) (in thousands, except share and per share data)

| | Ju | ly 31, 2023 | Octo | ber 31, 2022 |
|--|----|-------------|------|--------------|
| Assets | | - | | |
| Current assets: | | | | |
| Cash | \$ | 11,007 | \$ | 857 |
| Accounts receivable, net | | 18,067 | | 15,651 |
| Cultural costs | | 2,618 | | 8,643 |
| Prepaid expenses and other current assets | | 6,117 | | 8,496 |
| Receivables/other from related parties | | 5,229 | | 3,888 |
| Total current assets | | 43,038 | | 37,535 |
| Property, plant and equipment, net | | 162,836 | | 222,628 |
| Real estate development | | 9,967 | | 9,706 |
| Equity in investments | | 73,425 | | 72,855 |
| Goodwill | | 1,524 | | 1,506 |
| Intangible assets, net | | 6,996 | | 7,317 |
| Other assets | | 14,887 | | 16,971 |
| Total assets | \$ | 312,673 | \$ | 368,518 |
| Liabilities, Convertible Preferred Stock and Stockholders' Equity | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$ | 8,985 | \$ | 10.663 |
| Growers and suppliers payable | + | 7,604 | - | 10,740 |
| Accrued liabilities | | 8,392 | | 11,060 |
| Payables to related parties | | 4,704 | | 4,860 |
| Income taxes payable | | 7,175 | | 219 |
| Current portion of long-term debt | | 435 | | 1,732 |
| Total current liabilities | | 37,295 | | 39,274 |
| Long-term liabilities: | | 57,255 | | 55,274 |
| Long-term debt, less current portion | | 40,735 | | 104,076 |
| Deferred income taxes | | 22,363 | | 23,497 |
| Other long-term liabilities | | 6,079 | | 9,807 |
| Total liabilities | | 106,472 | | 176,654 |
| Commitments and contingencies | | 100,472 | | 1/0,054 |
| Series B Convertible Preferred Stock – \$100.00 par value (50,000 shares authorized: 14,790 shares issued and outstanding | | | | |
| at July 31, 2023 and October 31, 2022) (8.75% coupon rate) | | 1,479 | | 1,479 |
| Series B-2 Convertible Preferred Stock – \$100.00 par value (10,000 shares authorized: 9,300 shares issued and outstanding at July 31, 2023 and October 31, 2022) (4% dividend rate on liquidation value of \$1,000 per share) | Ś | 9,331 | | 9,331 |
| Stockholders' equity: | | | | |
| Series A Junior Participating Preferred Stock – \$0.01 par value (20,000 shares authorized: zero issued or outstanding at July 31, 2023 and October 31, 2022) | | _ | | |
| Common Stock – \$0.01 par value (39,000,000 shares authorized: 18,229,887 and 17,935,292 shares issued and 17,978,910 and 17,684,315 shares outstanding at July 31, 2023 and October 31, 2022, respectively) | | 180 | | 177 |
| Additional paid-in capital | | 167,925 | | 165,169 |
| Retained earnings | | 23,945 | | 15,500 |
| Accumulated other comprehensive loss | | (4,496) | | (7,908 |
| Treasury stock, at cost, 250,977 shares at July 31, 2023 and October 31, 2022 | | (3,493) | | (3,493 |
| Noncontrolling interest | | 11,330 | | 11,609 |
| Total stockholders' equity | | 195,391 | | 181,054 |
| Total liabilities, convertible preferred stock and stockholders' equity | \$ | 312,673 | \$ | 368,518 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED) (in thousands, except per share data)

| | Three Moi July | nths End y 31, | led | | e Months Ended July 31, | | |
|---|-------------------|-------------------|---------|---------------|----------------------------|---------|--|
| | 2023 | | 2022 | 2023 | | 2022 | |
| Net revenues: | | | | | | | |
| Agribusiness | \$ 51,092 | \$ | 57,594 | \$ 134,296 | \$ | 141,046 | |
| Other operations | 1,405 | | 1,329 | 4,172 | | 3,901 | |
| Total net revenues | 52,497 | | 58,923 | 138,468 | | 144,947 | |
| Costs and expenses: | | | | | | | |
| Agribusiness | 46,845 | | 41,463 | 126,275 | | 120,306 | |
| Other operations | 1,034 | | 1,127 | 3,281 | | 3,294 | |
| Loss (gain) on disposal of assets, net | 1,545 | | 242 | (29,199) | | 503 | |
| Gain on legal settlement | — | | — | (2,269) | | — | |
| Selling, general and administrative | 4,622 | _ | 5,031 | 19,907 | | 16,756 | |
| Total costs and expenses | 54,046 | | 47,863 | 117,995 | | 140,859 | |
| Operating (loss) income | (1,549) | | 11,060 | 20,473 | | 4,088 | |
| Other (expense) income: | | | | | | | |
| Interest income | 178 | | 6 | 248 | | 54 | |
| Interest expense, net of patronage dividends | (241) | | (772) | (417) | | (1,253) | |
| Equity in earnings of investments, net | 199 | | 331 | 514 | | 681 | |
| Other (expense) income, net | (215) | | 13 | (2,627) | | 106 | |
| Total other expense | (79) | | (422) | (2,282) | | (412) | |
| (Loss) income before income tax benefit (provision) | (1,628) | | 10,638 | 18,191 | | 3,676 | |
| Income tax benefit (provision) | 378 | | (3,313) | (5,537) | | (1,385) | |
| Net (loss) income | (1,250) | | 7,325 | 12,654 | | 2,291 | |
| Net loss attributable to noncontrolling interest | 87 | | 52 | 201 | | 129 | |
| Net (loss) income attributable to Limoneira Company | (1,163) | | 7,377 | 12,855 | | 2,420 | |
| Preferred dividends | (125) | | (125) | (376) | | (376) | |
| Net (loss) income applicable to common stock | \$ (1,288) | \$ | 7,252 | \$ 12,479 | \$ | 2,044 | |
| Basic net (loss) income per common share | \$ (0.07) | \$ | 0.41 | \$ 0.70 | \$ | 0.11 | |
| Diluted net (loss) income per common share | \$ (0.07) | \$ | 0.40 | \$ 0.69 | \$ | 0.11 | |
| Weighted-average common shares outstanding-basic | 17,621 | | 17,529 | 17,597 | | 17,481 | |
| Weighted-average common shares outstanding-diluted | 17,621 | | 18,334 | 18,381 | | 17,481 | |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME (UNAUDITED) (in thousands)

| | Three Moi July | nths E 7 31, | nded | | Ionths Ended July 31, | | | |
|---|-----------------------|-----------------|-------|--------------|--------------------------|---------|--|--|
| | 2023 | | 2022 | 2023 | | 2022 | | |
| Net (loss) income | \$ (1,250) | \$ | 7,325 | \$ 12,654 | \$ | 2,291 | | |
| Other comprehensive (loss) income, net of tax: | | | | | | | | |
| Foreign currency translation adjustments | (485) | | (828) | 1,688 | | (1,779) | | |
| Minimum pension liability adjustments, net of tax of \$0, \$27, \$(135) and \$81 for the three and nine months ended July 31, 2023 and 2022, respectively | _ | | 72 | (220) | | 217 | | |
| Pension settlement cost, net of tax of \$0 and \$756 for the three and nine months ended July 31, 2023 | _ | | _ | 1,944 | | _ | | |
| Total other comprehensive (loss) income, net of tax | (485) | | (756) | 3,412 | | (1,562) | | |
| Comprehensive (loss) income | (1,735) | | 6,569 | 16,066 | | 729 | | |
| Comprehensive loss attributable to noncontrolling interest | 87 | | 80 | 201 | | 161 | | |
| Comprehensive (loss) income attributable to Limoneira Company | \$ (1,648) | \$ | 6,649 | \$ 16,267 | \$ | 890 | | |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND TEMPORARY EQUITY (UNAUDITED) (in thousands, except share and per share data)

| | | | Stockho | olders' Equity | | | | | Tempor | ary Equity |
|--|------------|----------|-----------------------|----------------|---------------------------------------|------------|---------------------|------------|-----------------------|-------------------------|
| | Commo | on Stock | Additional Paid-In | Retained | Accumulated Other Comprehensive | Treasury | Non- controlling | Total | Series B Preferred | Series B-2 Preferred |
| | Shares | Amount | Capital | Earnings | (Loss) Income | Stock | Interest | Equity | Stock | Stock |
| Balance at October 31, 2022 | 17,684,315 | \$ 177 | \$ 165,169 | \$ 15,500 | \$ (7,908) | \$ (3,493) | \$ 11,609 | \$ 181,054 | \$ 1,479 | \$ 9,331 |
| Dividends Common (\$0.075 per share) | _ | _ | _ | (1,337) | _ | _ | _ | (1,337) | _ | _ |
| Dividends Series B (\$2.19 per share) | _ | _ | _ | (32) | _ | _ | _ | (32) | _ | _ |
| Dividends Series B-2 (\$10 per share) | _ | _ | _ | (93) | _ | _ | | (93) | _ | _ |
| Stock compensation | 146,289 | 1 | 1,063 | _ | _ | _ | _ | 1,064 | _ | _ |
| Noncontrolling interest adjustment | _ | _ | _ | _ | _ | _ | (78) | (78) | _ | _ |
| Net income | _ | _ | _ | 15,631 | _ | _ | (97) | 15,534 | _ | _ |
| Other comprehensive income, net of tax | _ | _ | _ | _ | 3,947 | _ | _ | 3,947 | _ | _ |
| Balance at January 31, 2023 | 17,830,604 | \$ 178 | \$ 166,232 | \$ 29,669 | \$ (3,961) | \$ (3,493) | \$ 11,434 | \$ 200,059 | \$ 1,479 | \$ 9,331 |
| Dividends Common (\$0.075 per share) | _ | _ | _ | (1,348) | | _ | _ | (1,348) | _ | _ |
| Dividends Series B (\$2.19 per share) | _ | _ | _ | (33) | _ | _ | _ | (33) | _ | _ |
| Dividends Series B-2 (\$10 per share) | _ | _ | _ | (93) | _ | _ | _ | (93) | _ | _ |
| Stock compensation | 149,900 | 2 | 963 | — | — | _ | _ | 965 | — | — |
| Exchange of common stock | (1,594) | _ | (26) | — | — | _ | _ | (26) | — | — |
| Net loss | — | — | — | (1,613) | — | — | (17) | (1,630) | — | — |
| Other comprehensive loss, net of tax | _ | _ | _ | _ | (50) | _ | _ | (50) | _ | _ |
| Balance at April 30, 2023 | 17,978,910 | \$ 180 | \$ 167,169 | \$ 26,582 | \$ (4,011) | \$ (3,493) | \$ 11,417 | \$ 197,844 | \$ 1,479 | \$ 9,331 |
| Dividends Common (\$0.075 per share) | _ | | | (1,349) | | _ | | (1,349) | _ | |
| Dividends Series B (\$2.19 per share) | _ | _ | _ | (32) | _ | _ | _ | (32) | _ | _ |
| Dividends Series B-2 (\$10 per share) | _ | _ | _ | (93) | _ | _ | _ | (93) | _ | _ |
| Stock compensation | — | — | 756 | — | — | _ | _ | 756 | — | — |
| Net loss | — | — | — | (1,163) | — | — | (87) | (1,250) | — | — |
| Other comprehensive loss, net of tax | _ | _ | _ | _ | (485) | _ | _ | (485) | _ | _ |
| Balance at July 31, 2023 | 17,978,910 | \$ 180 | \$ 167,925 | \$ 23,945 | \$ (4,496) | \$ (3,493) | \$ 11,330 | \$ 195,391 | \$ 1,479 | \$ 9,331 |

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND TEMPORARY EQUITY (UNAUDITED) (in thousands, except share and per share data)

| Constraint Constraint Partial Arrange Partial Partial | _ | | | Stock | nolders' Equity | | | | | Tempora | ary Equity |
|---|-----------------------------|------------|----------|------------|-----------------|---------------|------------|-----------|------------|----------|------------|
| Balance at October 31, 2021 17,685,400 \$ 179 \$ 163,965 \$ 21,552 \$ (5,733) \$ 13,493 \$ 11,965 \$ 14,793 \$ 9,331 Dividends Series B (\$2,19 per share) — — — — — — — — — — — — — — — … | | Commo | on Stock | | Retained | Other | Treasury | | Total | | |
| | | Shares | Amount | Capital | Earnings | (Loss) Income | Stock | Interest | Equity | Stock | Stock |
| share) — — (1,328) — (1,328) — (1,328) — — Share) (2,1) (2,2) — (2,2) — (2,2) — (2,2) — (2,2) — (2,2) — … | Balance at October 31, 2021 | 17,685,400 | \$ 179 | \$ 163,965 | \$ 21,552 | \$ (5,733) | \$ (3,493) | \$ 11,965 | \$ 188,435 | \$ 1,479 | \$ 9,331 |
| shar) - <td></td> <td>_</td> <td>_</td> <td>_</td> <td>(1,328)</td> <td>_</td> <td>_</td> <td>_</td> <td>(1,328)</td> <td>_</td> <td>_</td> | | _ | _ | _ | (1,328) | _ | _ | _ | (1,328) | _ | _ |
| share) — — — [33] — — [33] — — Stock componestion 70000 1 9960 — — — 9977 — — Rethang of common stock (55,362) — — — — — — 9970 — — Net loss — — — — 120 — 120 <t< td=""><td></td><td>_</td><td>_</td><td>_</td><td>(32)</td><td>_</td><td>_</td><td>_</td><td>(32)</td><td>_</td><td>_</td></t<> | | _ | _ | _ | (32) | _ | _ | _ | (32) | _ | _ |
| Exchange of common stock (55,362) (900) (900) Net loss (6,518) (88) (6,606) Other comprehensive income, ner 127 2 129 Balance at January 31, 2022 17,700,038 \$ 1800 \$ 13,581 \$ (5,606) \$ 11,879 \$ 180,002 \$ 9,331 Dividends Common (\$0.075 pr share) (1,325) | | _ | _ | _ | (93) | _ | _ | _ | (93) | _ | _ |
| Net loss - - (6,518) - - (88) (6,606) - - Other comprehensive income, et fax - - - - 127 - 2 129 5 120 5 129 5 129 5 129 5 129 5 129 5 129 5 129 5 129 5 129 5 129 5 1400 5 9,331 5 129 5 1400 5 9,331 5 129 5 1400 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 9,331 5 1409 5 1409 5 1409 5 1409 5 1409 5 1409 5 1409 5 1409 5 1409 <td>Stock compensation</td> <td>70,000</td> <td>1</td> <td>996</td> <td>—</td> <td>—</td> <td>_</td> <td>_</td> <td>997</td> <td>_</td> <td>_</td> | Stock compensation | 70,000 | 1 | 996 | — | — | _ | _ | 997 | _ | _ |
| | Exchange of common stock | (55,362) | — | (900) |) — | — | — | _ | (900) | _ | _ |
| of ax — — — 127 — 2 129 — — Balance at January 31, 2022 17,700,038 \$ 180 \$ 164,060 \$ 15,080 \$ 03,493 \$ 11,879 \$ 11,799 \$ 1 | Net loss | _ | _ | _ | (6,518) | — | _ | (88) | (6,606) | _ | _ |
| Dividends Common (\$0.075 per share) — — … | | _ | _ | _ | _ | 127 | _ | 2 | 129 | _ | _ |
| share) — — $(1,325)$ — $(1,325)$ — $(1,325)$ — $(1,325)$ $(1,325$ | Balance at January 31, 2022 | 17,700,038 | \$ 180 | \$ 164,061 | \$ 13,581 | \$ (5,606) | \$ (3,493) | \$ 11,879 | \$ 180,602 | \$ 1,479 | \$ 9,331 |
| share) — — (33) — — — (33) — — Dividends Series B-2 (\$10 per share) — — (93) — (93) — … <td></td> <td>_</td> <td></td> <td></td> <td>(1,325)</td> <td></td> <td>_</td> <td>_</td> <td>(1,325)</td> <td>_</td> <td></td> | | _ | | | (1,325) | | _ | _ | (1,325) | _ | |
| share) — — — (93) — — — (93) — — Stock compensation 34,231 — 378 — — — 378 — — — 378 — — — 278 — — — 278 — — — 278 — — — — 278 — — — — — 278 — — — — — — — — 278 — — — — — — … | | _ | _ | _ | (33) | _ | _ | _ | (33) | _ | _ |
| Exchange of common stock $(12,718)$ $$ (186) $$ < | | _ | _ | _ | (93) | _ | _ | _ | (93) | _ | _ |
| Net income - - 1,561 - - 11 1,572 - - Other comprehensive loss, net of tax - - - (933) - (6) (939) - - - Balance at April 30, 2022 17,721,551 \$ 180 \$ 164,253 \$ 13,691 \$ (6,539) \$ 11,884 \$ 179,976 \$ 1,479 \$ 9,331 Dividends Common (\$0.075 per share) - - - (1,325) - <td< td=""><td>Stock compensation</td><td>34,231</td><td>—</td><td>378</td><td>—</td><td>—</td><td>—</td><td>—</td><td>378</td><td>—</td><td>—</td></td<> | Stock compensation | 34,231 | — | 378 | — | — | — | — | 378 | — | — |
| Other comprehensive loss, net of tax | Exchange of common stock | (12,718) | — | (186 |) — | - | — | — | (186) | — | _ |
| tax - - - (933) - (6) (939) - - - Balance at April 30, 2022 17,721,551 180 164,253 13,691 6 (65,539) 1,3493 11,884 179,976 | | — | — | _ | 1,561 | — | — | 11 | 1,572 | — | — |
| Dividends Common (\$0.075 per share) - - - (1,325) - - Dividends Series B (\$2.19 per share) - - (32) - < | | _ | _ | _ | _ | (933) | _ | (6) | (939) | _ | _ |
| share) - - (1,325) - - Dividends Series B (\$2.19 per share) - - (32) - - (32) - - Dividends Series B (\$2.19 per share) - - (32) - - (32) - - Dividends Series B-2 (\$10 per share) - - (32) - - (32) - - Stock compensation - - (93) - | Balance at April 30, 2022 | 17,721,551 | \$ 180 | \$ 164,253 | \$ 13,691 | \$ (6,539) | \$ (3,493) | \$ 11,884 | \$ 179,976 | \$ 1,479 | \$ 9,331 |
| share) - - - (32) - - Dividends Series B-2 (\$10 per share) - - (93) - - - Stock compensation - - (93) - - - Stock compensation - - 618 - - Net income (loss) - - 7,377 - - (52) 7,325 - Other comprehensive loss, net of tax - - - (756) - (28) (784) - - | | _ | _ | _ | (1,325) | | _ | _ | (1,325) | _ | _ |
| share) - - (93) - - - (93) - - - Stock compensation - - 618 - - - 618 - - Net income (loss) - - - 7,377 - - (52) 7,325 - - Other comprehensive loss, net of tax - - - (756) - (28) (784) - - | | _ | _ | _ | (32) | _ | _ | _ | (32) | _ | _ |
| Net income (loss) - - 7,377 - - (52) 7,325 - - Other comprehensive loss, net of tax - - - - (756) - (28) (784) - - - | | _ | _ | _ | (93) | _ | _ | _ | (93) | _ | _ |
| Other comprehensive loss, net of tax (756) (28) (784) | Stock compensation | _ | _ | 618 | — | — | _ | _ | 618 | _ | _ |
| tax <u> </u> | Net income (loss) | _ | _ | | 7,377 | - | _ | (52) | 7,325 | _ | _ |
| Balance at July 31, 2022 17,721,551 \$ 180 \$ 19,618 \$ (7,295) \$ (3,493) \$ 11,804 \$ 185,685 \$ 1,479 \$ 9,331 | 1 | _ | _ | _ | _ | (756) | _ | (28) | (784) | _ | _ |
| | Balance at July 31, 2022 | 17,721,551 | \$ 180 | \$ 164,871 | \$ 19,618 | \$ (7,295) | \$ (3,493) | \$ 11,804 | \$ 185,685 | \$ 1,479 | \$ 9,331 |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (in thousands)

| | | ths Ended y 31, |
|---|-----------|--------------------|
| | 2023 | 2022 |
| Operating activities | | |
| Net income | \$ 12,654 | \$ 2,291 |
| Adjustments to reconcile net income to net cash (used in) provided by operating activities: | | |
| Depreciation and amortization | 6,510 | 7,432 |
| (Gain) loss on disposal of assets, net | (29,199) | 503 |
| Gain on legal settlement | (853) | |
| Stock compensation expense | 2,785 | 1,993 |
| Non-cash lease expense | 1,226 | 323 |
| Equity in earnings of investments, net | (514) | (681) |
| Cash distributions from equity investments | 220 | 132 |
| Deferred income taxes | 5,537 | 1,385 |
| Other, net | 161 | 816 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable and receivables/other from related parties | (3,881) | (1,260) |
| Cultural costs | 2,175 | 1,168 |
| Prepaid expenses and other current assets | (336) | (4,181) |
| Income taxes payable | (330) | |
| Other assets | 19 | 3 |
| Accounts payable and growers and suppliers payable | (4,442) | (424) |
| Accrued liabilities and payables to related parties | (3,073) | 1,612 |
| Other long-term liabilities | (1,247) | (193) |
| Net cash (used in) provided by operating activities | (12,588) | 10,919 |
| Investing activities | | |
| Capital expenditures | (8,960) | (7,673) |
| Net proceeds from sales of assets | 98,526 | 110 |
| Net proceeds from legal settlement | 853 | _ |
| Net proceeds from sale of real estate development assets | 2,577 | — |
| Cash distribution from Trapani Fresh | 82 | _ |
| Collection on notes receivable | 66 | 2,755 |
| Equity investment contributions | (275) | _ |
| Investments in mutual water companies and water rights | (511) | (494) |
| Net cash provided by (used in) investing activities | 92,358 | (5,302) |
| Financing activities | | |
| Borrowings of long-term debt | 57,940 | 119,204 |
| Repayments of long-term debt | (122,827) | (119,327) |
| Proceeds from equipment financings | — | 1,020 |
| Principal paid on finance lease and equipment financings | (323) | (271) |
| Dividends paid – common | (4,034) | (3,978) |
| Dividends paid – preferred | (376) | (376) |
| Exchange of common stock | (26) | (1,086) |
| Net cash used in financing activities | (69,646) | (4,814) |
| Effect of exchange rate changes on cash | 26 | (247) |
| Net increase in cash | 10,150 | 556 |
| Cash at beginning of period | 857 | 439 |
| Cash at end of period | \$ 11,007 | |
| | + | |

CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (CONTINUED) (in thousands)

| | Nine Months Ended July 31, | | | | |
|---|-------------------------------|------|----|-------|--|
| | | 2023 | | 2022 | |
| Supplemental disclosures of cash flow information | | | | | |
| Cash paid during the period for interest (net of amounts capitalized) | \$ | 592 | \$ | 1,108 | |
| Cash paid during the period for income taxes | \$ | 330 | \$ | _ | |
| Non-cash investing and financing activities: | | | | | |
| Capital expenditures accrued but not paid at period-end | \$ | — | \$ | 359 | |

The accompanying notes are an integral part of these unaudited consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

1. Organization and Basis of Presentation

Business

Limoneira Company (together with its consolidated subsidiaries, the "Company") engages primarily in growing citrus and avocados, picking and hauling citrus, and packing, marketing and selling citrus. The Company is also engaged in residential rentals and other rental operations and real estate development activities.

The Company markets and sells citrus directly to food service, wholesale and retail customers throughout the United States, Canada, Asia, Europe and other international markets. The Company is a member of Sunkist Growers, Inc., an agricultural marketing cooperative, and sells a portion of its oranges, specialty citrus and other crops to Sunkist-licensed and other third-party packinghouses.

Basis of Presentation and Preparation

The accompanying unaudited interim consolidated financial statements include the accounts of the Company and the accounts of all the subsidiaries and investments in which the Company holds a controlling interest. Intercompany balances and transactions have been eliminated in consolidation. In the opinion of the Company, the unaudited interim consolidated financial statements reflect all adjustments, which are normal and recurring in nature, necessary for fair financial statement presentation. The preparation of these unaudited interim consolidated financial statements and accompanying notes in conformity with U.S. generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Certain information and footnote disclosures normally included in the annual consolidated financial statements have been condensed or omitted pursuant to the rules and regulations of the SEC. Because the consolidated financial statements do not include all of the information and notes required by GAAP for a complete set of consolidated financial statements, they should be read in conjunction with the audited consolidated financial statements and notes included in the Company's Annual Report on Form 10-K.

2. Summary of Significant Accounting Policies

Comprehensive (Loss) Income

Comprehensive (loss) income represents all changes in a company's net assets, except changes resulting from transactions with stockholders. Other comprehensive income or loss includes foreign currency translation items and defined benefit pension items. Accumulated other comprehensive loss is reported as a component of the Company's stockholders' equity.

The following table summarizes other comprehensive loss by component (in thousands):

| | | |] | [hree] | Months | End | led July 31, | | | | |
|---|----------------|-----|-----------|---------|--------|-----|-------------------|----|----------------|-------|--------|
| | | | 2023 | | | | | | 2022 | | |
| | e-tax 10unt | Тах | k Expense | Net A | mount | | Pre-tax Amount | E | Tax Expense | Net A | Amount |
| Foreign currency translation adjustments | \$ (485) | \$ | _ | \$ | (485) | \$ | (828) | \$ | _ | \$ | (828) |
| Minimum pension liability adjustments: | | | | | | | | | | | |
| Other comprehensive income before reclassifications | — | | _ | | — | | 99 | | (27) | | 72 |
| Other comprehensive loss | \$ (485) | \$ | | \$ | (485) | \$ | (729) | \$ | (27) | \$ | (756) |



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

| | | | Nine | e Months E | End | ed July 31, | | | |
|--|-------------------|----------------------------|------|------------|-----|-------------------|----------------|-----|---------|
| | | 2023 | | | | | 2022 | | |
| | Pre-tax Amount | ax Benefit Expense) | Ne | t Amount | | Pre-tax Amount | Tax Expense | Net | Amount |
| Foreign currency translation adjustments | \$ 1,688 | \$ _ | \$ | 1,688 | \$ | (1,779) | \$ | \$ | (1,779) |
| Minimum pension liability adjustments: | | | | | | | | | |
| Other comprehensive (loss) income before reclassifications | (355) | 135 | | (220) | | 298 | (81) | | 217 |
| Amounts reclassified to earnings included in "Other income (expense), net" | 2,700 | (756) | | 1,944 | | _ | _ | | _ |
| Other comprehensive income (loss) | \$ 4,033 | \$ (621) | \$ | 3,412 | \$ | (1,481) | \$ (81) | \$ | (1,562) |

The following table summarizes the changes in accumulated other comprehensive loss by component (in thousands):

| | Foreign Currency Translation (Loss) Gain | Defined Benefit Pension Plan | Accumulated Other Comprehensive Loss |
|--|--|---------------------------------|--|
| Balance at October 31, 2022 | \$ (6,184) | \$ (1,724) | \$ (7,908) |
| Other comprehensive income | 1,688 | 1,724 | 3,412 |
| Balance at July 31, 2023 | \$ (4,496) | \$ — | \$ (4,496) |
| | | | |
| | Foreign Currency Translation Loss | Defined Benefit Pension Plan | Accumulated Other Comprehensive Loss |
| Balance at October 31, 2021 | | Pension Plan | Comprehensive Loss |
| Balance at October 31, 2021 Other comprehensive (loss) income | Translation Loss | Pension Plan | Comprehensive Loss |

COVID-19 Pandemic

There is continued uncertainty around the breadth and duration of the Company's business disruptions related to the COVID-19 pandemic. The decline in demand for the Company's products has negatively impacted the Company's sales and profitability since the beginning of the second quarter of fiscal year 2020. The COVID-19 pandemic may continue to impact the Company's sales and profitability in future periods. The duration of these trends and the magnitude of such impacts are uncertain and therefore cannot be estimated at this time, as they are influenced by a number of factors, many of which are outside management's control.

Concentrations

Concentrations of credit risk with respect to revenues and accounts receivable are limited due to a large, diverse customer base. One individual customer represented 12% of revenue for the nine months ended July 31, 2023. No individual customer represented more than 10% of accounts receivable, net as of July 31, 2023.

No individual supplier represented 10% of accounts payable as of July 31, 2023.

Lemons procured from third-party growers were 53% and 51% of the Company's lemon supply for the nine months ended July 31, 2023 and 2022, respectively. One third-party grower was 11% of the lemon supply for the nine months ended July 31, 2023.

The Company maintains its cash in federally insured financial institutions. The account balances at these institutions periodically exceed Federal Deposit Insurance Corporation ("FDIC") insurance coverage and, as a result, there is a concentration of risk related to amounts on deposit in excess of FDIC insurance coverage.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

3. Asset Sales and Disposals

Northern Properties

In October 2022, the Company entered into a Purchase and Sale Agreement, as amended, (the "Agreement") with PGIM Real Estate Finance, LLC ("PGIM") to sell 3,537 acres of land and citrus orchards in Tulare County, California (the "Northern Properties") for a purchase price of approximately \$100,405,000. On January 25, 2023, the Board approved the Agreement creating a binding agreement of the Company to sell the Northern Properties and the transaction closed on January 31, 2023. During the quarter ended April 30, 2023, the purchase price was decreased by \$397,000 for reimbursement of certain cultural costs and prepaid expenses, resulting in a final purchase price of \$100,008,000.

The following is a summary of the transaction (in thousands):

| Net cash proceeds received | \$ 85,494 |
|--|--------------|
| Debt directly repaid through the transaction | 12,917 |
| Total net proceeds received | 98,411 |
| Less: net book value of assets sold | |
| Cultural costs | 3,853 |
| Prepaid expenses and other current assets | 155 |
| Property, plant and equipment, net | 53,144 |
| Intangible assets, net | 12 |
| Other assets | 1,320 |
| Accrued liabilities | (68) |
| | 58,416 |
| Gain on disposal of assets | \$ 39,995 |
| | |

The proceeds were used to pay down all of the Company's domestic debt except the AgWest Farm Credit \$40,000,000 non-revolving line of credit. The Northern Properties component, including an allocation of interest expense related to the debt directly repaid through the transaction, had a pretax loss of \$1,667,000 and \$776,000 for the nine months ended July 31, 2023 and 2022, respectively.

On January 31, 2023, the Company entered into a Farm Management Agreement ("FMA") with an affiliate of PGIM to provide farming, management and operations services related to the Northern Properties. The FMA has an initial term expiring March 31, 2024, and thereafter continuing from year to year unless earlier terminated under the terms of the FMA. Further, on January 31, 2023, the Company entered into a Grower Packing and Marketing Agreement to provide packing, marketing and selling services for lemons harvested on the Northern Properties for a minimum five-year term, subject to certain benchmarking standards.

Cadiz Ranch

In April 2023, the Company determined that citrus farming operations were economically unviable on 670 acres of leased agricultural land at the Cadiz Ranch. As a result, the Company ceased farming operations, disposed of the related property, plant and equipment and recorded a loss on disposal of assets of \$9,012,000 during the nine months ended July 31, 2023.

4. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consist of the following (in thousands):

| | July | July 31, 2023 | | July 31, 2023 | | tober 31, 2022 |
|---------------------------------------|------|---------------|----|---------------|--|-------------------|
| Prepaid supplies and insurance | \$ | 2,753 | \$ | 2,958 | | |
| Real estate development held for sale | | — | | 2,670 | | |
| Sales tax receivable | | 472 | | 475 | | |
| Lemon supplier advances | | 1,907 | | 1,188 | | |
| Other | | 985 | | 1,205 | | |
| | \$ | 6,117 | \$ | 8,496 | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

5. Real Estate Development

Real estate development assets are comprised primarily of land and land development costs for the East Area II property in the amount of \$9,967,000 and \$9,706,000 at July 31, 2023 and October 31, 2022, respectively.

East Area I, Retained Property and East Area II

In fiscal year 2005, the Company began capitalizing the costs of two real estate development projects east of Santa Paula, California, for the development of 550 acres of land into residential units, commercial buildings and civic facilities. In November 2015 (the "Transaction Date"), the Company entered into a joint venture with The Lewis Group of Companies ("Lewis") for the residential development of its East Area I real estate development project. To consummate the transaction, the Company formed Limoneira Lewis Community Builders, LLC ("LLCB") as the development entity, contributed its East Area I property to LLCB, and sold a 50% interest to Lewis for \$20,000,000.

The Company and LLCB also entered into a Retained Property Development Agreement on the Transaction Date (the "Retained Property Agreement"). Under the terms of the Retained Property Agreement, LLCB transferred certain contributed East Area I property, which is entitled for commercial development, back to the Company (the "Retained Property") and arranged for the design and construction of certain improvements to the Retained Property and East Area II, subject to certain reimbursements by the Company. The balance in East Area II includes estimated costs incurred by and reimbursable to LLCB of \$3,444,000 at July 31, 2023 and October 31, 2022, which is included in payables to related parties.

In January 2018, LLCB entered into a \$45,000,000 unsecured Line of Credit Loan Agreement and Promissory Note (the "Loan") with Bank of America, N.A. to fund early development activities. Effective as of February 22, 2023, the Loan maturity date was extended to February 22, 2024, and the maximum borrowing amount was reduced to \$35,000,000. As of February 1, 2023, the interest rate on the Loan transitioned from the London Interbank Offered Rate ("LIBOR") to the Bloomberg Short-Term Bank Yield Index rate ("BSBY") plus 2.85% and is payable monthly. The Loan contains certain customary default provisions and LLCB may prepay any amounts outstanding under the Loan without penalty. The Loan had an outstanding balance of \$15,000,000 as of July 31, 2023.

In February 2018, the Company and certain principals from Lewis guaranteed the obligations under the Loan. The guarantors are jointly and severally liable for all Loan obligations in the event of default by LLCB. The guarantee continues in effect until all of the Loan obligations are fully paid. The \$1,080,000 estimated value of the guarantee was recorded in the Company's consolidated balance sheets and is included in other long-term liabilities with a corresponding value in equity in investments. Additionally, a Reimbursement Agreement was executed between the Lewis guarantors and the Company, which provides for unpaid liabilities of LLCB to be shared pro-rata by the Lewis guarantors and the Company in proportion to their percentage interest in LLCB.

In October 2022, the Company entered into a joint venture with Lewis for the development of the Retained Property. The Company formed LLCB II, LLC ("LLCB II") as the development entity, contributed the Retained Property to the joint venture and sold a 50% interest to Lewis for \$7,975,000. The Company recorded a deferred gain of \$465,000 on the transaction, which is included in other long-term liabilities as of July 31, 2023 and October 31, 2022. The joint venture partners will share in the capital contributions to fund project costs until loan proceeds and/or revenues are sufficient to fund the project. The Company made contributions of \$275,000 to LLCB II during the nine months ended July 31, 2023.

Through July 31, 2023, LLCB has closed sales of initial residential lots representing 586 residential units.

Other Real Estate Development Projects

In fiscal year 2020, the Company entered into an agreement to sell its Sevilla property for \$2,700,000, which closed in November 2022. After transaction and other costs, the Company received cash proceeds of approximately \$2,577,000 and recorded an immaterial loss on disposal of assets during the nine months ended July 31, 2023.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

6. Equity in Investments

Equity in investments consist of the following (in thousands):

| July | July 31, 2023 | | uly 31, 2023 | | July 31, 2023 | | tober 31, 2022 |
|------|---------------|---|--|--|---------------|--|-------------------|
| \$ | 61,605 | \$ | 61,154 | | | | |
| | 8,297 | | 8,023 | | | | |
| | 1,839 | | 2,024 | | | | |
| | 1,182 | | 1,147 | | | | |
| | 502 | | 507 | | | | |
| \$ | 73,425 | \$ | 72,855 | | | | |
| | ¢ | \$ 61,605 8,297 1,839 1,182 502 | July 31, 2023 \$ 61,605 \$ 8,297 1,839 1,182 1,182 502 | | | | |

Net amounts due from Rosales were \$2,348,000 and \$270,000 at July 31, 2023 and October 31, 2022, respectively, and are included in receivables/other from related parties.

Unconsolidated Significant Subsidiary

In accordance with Rule 10-01(b)(1) of Regulation S-X, which applies to interim reports on Form 10-Q, the Company must determine if its equity method investees are considered "significant subsidiaries." In evaluating its investments, there are two tests utilized to determine if equity method investees are considered significant subsidiaries: the income test and the investment test. Summarized income statement information of an equity method investee is required in an interim report if either of the two tests exceed 20% in the interim periods presented. During the year-to-date interim periods for the nine months ended July 31, 2023 and 2022, this threshold was not met for any of the Company's equity investments.

7. Goodwill and Intangible Assets, Net

A summary of the change in the carrying amount of goodwill is as follows (in thousands):

| | Goodwill Carrying Amount |
|---|--------------------------------|
| Balance at October 31, 2022 | \$ 1,506 |
| Foreign currency translation adjustment | 18 |
| Balance at July 31, 2023 | \$ 1,524 |

Goodwill is tested for impairment on an annual basis or when an event or changes in circumstances indicate that its carrying value may not be recoverable. There have been no impairment charges recorded against goodwill as of July 31, 2023.

Intangible assets consist of the following (in thousands):

| | | July 31, | 2023 | | October 31, 2022 | | | | 022 | | |
|-----------------------------------|-----------------------------|-----------------------------|---------------------------|--|------------------|-----------------------------|----|----------------------------|-----|---------------------------|--|
| | Gross Carrying Amount | Accumulated Amortization | Net Carrying Amount | Weighted Average Useful Life in Years | | Gross Carrying Amount | | .ccumulated mortization | | Net Carrying Amount | Weighted Average Useful Life in Years |
| Trade names and trademarks | \$ 2,108 | (1,053) | 1,055 | 8 | \$ | 2,108 | \$ | (881) | \$ | 1,227 | 8 |
| Customer relationships | 4,037 | (1,998) | 2,039 | 9 | | 4,037 | | (1,660) | | 2,377 | 9 |
| Non-competition agreement | 437 | (119) | 318 | 8 | | 437 | | (76) | | 361 | 8 |
| Acquired water and mineral rights | 3,584 | — | 3,584 | Indefinite | | 3,352 | | — | | 3,352 | Indefinite |
| | \$ 10,166 | \$ (3,170) | \$ 6,996 | | \$ | 9,934 | \$ | (2,617) | \$ | 7,317 | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

7. Goodwill and Intangible Assets, Net (continued)

Amortization expense totaled \$178,000 and \$182,000 for the three months ended July 31, 2023 and 2022, respectively. Amortization expense totaled \$553,000 and \$543,000 for the nine months ended July 31, 2023 and 2022 respectively.

Estimated future amortization expense of intangible assets as of July 31, 2023 is as follows (in thousands):

| 2023 (remaining three months) | \$ 176 |
|-------------------------------|-------------|
| 2024 | 711 |
| 2025 | 711 |
| 2026 | 711 |
| 2027 | 427 |
| Thereafter | 676 |
| | \$ 3,412 |

8. Other Assets

Investments in Mutual Water Companies

The Company's investments in various not-for-profit mutual water companies provide it with the right to receive a proportionate share of water from each of the not-for-profit mutual water companies that have been invested in and do not constitute voting shares and/or rights. In January 2023, the Company sold an investment in a mutual water company with a net book value of \$1,320,000 as part of the Northern Properties sale described in Note 3 - Asset Sales and Disposals. Amounts included in other assets in the consolidated balance sheets as of July 31, 2023 and October 31, 2022 were \$5,691,000 and \$6,500,000, respectively.

9. Accrued Liabilities

Accrued liabilities consist of the following (in thousands):

| | July | July 31, 2023 | | ober 31, 2022 |
|--------------------|------|---------------|----|------------------|
| Compensation | \$ | 1,886 | \$ | 3,572 |
| Property taxes | | 370 | | 664 |
| Operating expenses | | 2,548 | | 2,341 |
| Leases | | 2,233 | | 2,026 |
| Other | | 1,355 | | 2,457 |
| | \$ | 8,392 | \$ | 11,060 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

10. Long-Term Debt

Long-term debt is comprised of the following (in thousands):

| | July 31, 2023 | 00 | ctober 31, 2022 |
|--|---------------|----|--------------------|
| AgWest Farm Credit revolving and non-revolving lines of credit: the interest rate of the revolving line of credit is variable based on the one-month Secured Overnight Financing Rate ("SOFR"), which was 5.11% at July 31, 2023, plus 1.78%. The interest rate for the \$40.0 million outstanding balance of the non-revolving line of credit is fixed at 3.57% through July 1, 2025 and variable thereafter. Interest is payable monthly and the principal is due in full on July 1, 2026. | \$ 40,000 | \$ | 88,521 |
| AgWest Farm Credit term loan: The interest rate was fixed at 3.24%. The loan was repaid in January 2023. | | | 919 |
| AgWest Farm Credit term loan: The interest rate was fixed at 3.24%. The loan was repaid in January 2023. | _ | | 7,562 |
| AgWest Farm Credit term loan: The interest rate was fixed at 2.77% until July 1, 2025, becoming variable for the remainder of the loan. The loan was repaid in January 2023. | _ | | 5,555 |
| AgWest Farm Credit term loan: The interest rate was fixed at 3.19%. The loan was repaid in January 2023. | — | | 2,003 |
| Banco de Chile term loan: The interest rate is fixed at 6.48%. The loan is payable in annual installments through January 2025. | 633 | | 675 |
| Banco de Chile COVID-19 loans: The interest rates are fixed at 3.48%. The loans are payable in monthly installments through September 2024. | 158 | | 233 |
| Banco de Chile COVID-19 loans: The interest rates are fixed at 3.48% and 4.26%. The loans are payable in monthly installments through September 2026. | 379 | | 434 |
| Subtotal | 41,170 | | 105,902 |
| Less deferred financing costs, net of accumulated amortization | | | 94 |
| Total long-term debt, net | 41,170 | | 105,808 |
| Less current portion | 435 | | 1,732 |
| Long-term debt, less current portion | \$ 40,735 | \$ | 104,076 |

The Company entered into a Master Loan Agreement (the "MLA") with AgWest Farm Credit, formerly known as Farm Credit West, (the "Lender") dated June 1, 2021, together with a revolving credit facility supplement (the "Revolving Credit Supplement"), a non-revolving credit facility supplement (the "Non-Revolving Credit Supplement," and together with the Revolving Credit Supplement, the "Supplements") and an agreement to convert to a fixed interest rate for a period of time as described in the table above ("Fixed Interest Rate Agreement"). The MLA governs the terms of the Supplements. The MLA amends and restates the previous Master Loan Agreement between the Company and the Lender, dated June 19, 2017, and extends the principal repayment to July 1, 2026.

In March 2020, the Company entered into a revolving equity line of credit promissory note and loan agreement with the Lender for a \$15,000,000 Revolving Equity Line of Credit (the "RELOC") secured by a first lien on the Windfall Investors, LLC property. The RELOC featured a 3-year draw period followed by 20 years of fully amortized loan payments. On March 31, 2023, the draw period expired and the RELOC was closed as there was no balance outstanding.

The Supplements provide aggregate borrowing capacity of \$115,000,000 comprised of \$75,000,000 under the Revolving Credit Supplement, and \$40,000,000 under the Non-Revolving Credit Supplement. As of July 31, 2023, the Company's outstanding borrowings under the Supplements were \$40,000,000 and it had \$75,000,000 available to borrow.

In January 2023, the Company used the proceeds from the Northern Properties sale as described in Note 3 - Asset Sales and Disposals to reduce the Company's long-term debt.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

10. Long-Term Debt (continued)

The interest rate in effect under the Revolving Credit Supplement automatically adjusts on the first day of each month. The interest rate for any amount outstanding under the Revolving Credit Supplement was based on the one-month LIBOR plus or minus an applicable margin. As of January 1, 2023, the rate transitioned from LIBOR to the SOFR. The applicable margin ranges from 1.78% to 2.28% depending on the ratio of current assets, plus the remaining available commitment divided by current liabilities. On each one-year anniversary of July 1, the Company has the option to convert the interest rate in use under the Revolving Credit Supplement from the preceding SOFR-based calculation to a variable interest rate. The Company may prepay any amounts outstanding under the Revolving Credit Supplement without penalty.

The interest rate in effect under the Non-Revolving Credit Supplement is a fixed interest rate of 3.57% per year until July 1, 2025 (the "Fixed Rate Term"). Thereafter, the interest rate will convert to a variable interest rate established by the Lender corresponding to the applicable interest rate group. The Company may not prepay any amounts under the outstanding Non-Revolving Credit Supplement during the Fixed Rate Term. Thereafter, the Company may prepay any amounts outstanding under the Non-Revolving Credit Supplement, provided that a fee equal to 0.50% of the amount prepaid and any other cost or loss suffered by the Lender must be paid with any prepayment.

All indebtedness under the MLA, including any indebtedness under the Supplements, is secured by a first lien on Company-owned stock or participation certificates, Company funds maintained with the Lender, the Lender's unallocated surplus, and certain of the Company's agricultural properties in Ventura counties in California and certain of the Company's building fixtures and improvements and investments in mutual water companies associated with the pledged agricultural properties. The MLA includes customary default provisions that provide should an event of default occur, the Lender, at its option, may declare all or any portion of the indebtedness under the MLA to be immediately due and payable without demand, notice of nonpayment, protest or prior recourse to collateral, and terminate or suspend the Company's right to draw or request funds on any loan or line of credit.

The MLA subjects the Company to affirmative and restrictive covenants including, among other customary covenants, financial reporting requirements, requirements to maintain and repair any collateral, restrictions on the sale of assets, restrictions on the use of proceeds, prohibitions on the incurrence of additional debt and restrictions on the purchase or sale of major assets of the Company's business. The Company is also subject to a financial covenant that requires it to maintain compliance with a specific debt service coverage ratio greater than or equal to 1.25:1.0 when measured as of October 31, 2023, and annually thereafter. The Company was in compliance with the covenants as of October 31, 2022. In September 2023, the Lender modified the covenant to defer measurement at October 31, 2023 and resume a debt service coverage ratio of 1.25:1.0 measured as of October 31, 2024.

In February 2023, the Lender declared an annual cash patronage dividend of 1.25% of average eligible loan balances and the Company received \$1,413,000 in the second quarter of fiscal year 2023. In December 2021, the Lender declared an annual cash patronage dividend of 1.25% of average eligible loan balances and the Company received \$1,582,000 in February 2022.

Interest is capitalized on non-bearing orchards, real estate development projects and significant construction in progress. The Company capitalized interest of \$207,000 and \$235,000 during the three months ended July 31, 2023 and 2022, respectively and \$513,000 and \$235,000 during the nine months ended July 31, 2023 and 2022, respectively. Capitalized interest is included in property, plant and equipment and real estate development assets in the Company's consolidated balance sheets.

11. Other Long-Term Liabilities

Other long-term liabilities consist of the following (in thousands):

| | July | 31, 2023 | tober 31, 2022 |
|---------------------------|------|----------|-------------------|
| Minimum pension liability | \$ | _ | \$ 2,272 |
| Loan guarantee | | 1,080 | 1,080 |
| Leases | | 3,775 | 5,062 |
| Other | | 1,224 | 1,393 |
| | \$ | 6,079 | \$ 9,807 |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

12. Leases

Lessor Arrangements

The Company enters into leasing transactions in which it rents certain of its assets and the Company is the lessor. These lease contracts are typically classified as operating leases with remaining terms ranging from one month to 20 years, with various renewal terms available. All of the residential rentals have month-to-month lease terms.

The Company's rental operations revenue consists of the following (in thousands):

| | Three Months Ended July 31, | | | | Nine Mon July | ths H y 31, | | |
|-------------------------|--------------------------------|----|-------|------|------------------|----------------|-------|--|
| | 2023 | | 2022 | 2023 | | | 2022 | |
| Operating lease revenue | \$ 1,308 | \$ | 1,265 | \$ | 3,872 | \$ | 3,678 | |
| Variable lease revenue | 97 | | 64 | | 300 | | 223 | |
| Total lease revenue | \$ 1,405 | \$ | 1,329 | \$ | 4,172 | \$ | 3,901 | |

Lessee Arrangements

The Company enters into leasing transactions in which the Company is the lessee. These lease contracts are classified as either operating or finance leases. The Company's lease contracts are generally for agricultural land and packinghouse facilities and equipment with remaining lease terms ranging from one to 15 years, with various term extensions available. The Company's lease agreements do not contain any residual value guarantees or material restrictive covenants. Leases with an initial term of 12 months or less are not recorded on the balance sheet and the Company recognizes lease expense for these leases on a straight-line basis over the lease term. All lease costs are primarily included in agribusiness costs and expenses in the Company's consolidated statements of operations.

Operating lease costs were \$522,000 and \$137,000 for the three months ended July 31, 2023 and 2022, respectively, and \$1,504,000 and \$395,000 for the nine months ended July 31, 2023 and 2022, respectively. Finance lease costs were immaterial for the three months ended July 31, 2023 and 2022, and \$122,000 and \$112,000 for the nine months ended July 31, 2023 and 2022, respectively. Variable lease costs were immaterial for the three and nine months ended July 31, 2023 and 2022, respectively. Variable lease costs were immaterial for the three and nine months ended July 31, 2023 and 2022. Short term lease costs were \$155,000 and immaterial for the three months ended July 31, 2023 and 2022, respectively, and \$493,000 and \$174,000 for the nine months ended July 31, 2023 and 2022, respectively.

Supplemental balance sheet information related to leases consists of the following (in thousands):

| | Classification | July | July 31, 2023 | | July 31, 2023 | | July 31, 2023 | | tober 31, 2022 |
|---|---|------|---------------|----|---------------|--|---------------|--|-------------------|
| Assets | | | | | | | | | |
| Operating lease ROU assets | Other assets | \$ | 5,118 | \$ | 6,190 | | | | |
| Finance lease assets | Other assets | | 992 | | 1,091 | | | | |
| | | \$ | 6,110 | \$ | 7,281 | | | | |
| | | | | - | | | | | |
| Liabilities and Stockholders' Equity | | | | | | | | | |
| Current operating lease liabilities | Accrued liabilities and payables to related parties | \$ | 1,965 | \$ | 1,892 | | | | |
| Current finance lease liabilities | Accrued liabilities | | 268 | | 268 | | | | |
| Non-current operating lease liabilities | Other long-term liabilities | | 3,239 | | 4,347 | | | | |
| Non-current finance lease liabilities | Other long-term liabilities | | 536 | | 715 | | | | |
| | | \$ | 6,008 | \$ | 7,222 | | | | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

12. Leases (continued)

Supplemental cash flow information related to leases consists of the following (in thousands):

| | Nine Mor Jul | nths H y 31, | Inded |
|---|-----------------|-----------------|-------|
| | 2023 | | 2022 |
| Cash paid for amounts included in the measurement of lease liabilities: | | | |
| Operating cash outflows from operating leases | \$ 1,459 | \$ | 442 |
| Operating cash outflows from finance leases | \$ 23 | \$ | 26 |
| Financing cash outflows from finance leases | \$ 178 | \$ | 161 |
| ROU assets obtained in exchange for new operating lease liabilities | \$ 138 | \$ | 355 |

13. Basic and Diluted Net (Loss) Income Per Share

Basic net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period without consideration of the dilutive effect of conversion of preferred stock. Diluted net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period plus the dilutive effect of unvested, restricted stock and conversion of preferred stock. The computations for basic and diluted net (loss) income per common share are as follows (in thousands, except per share data):

| | Three Moi July | | Nine Mon July | ths I 7 31, | |
|---|-------------------|-------------|------------------|----------------|--------|
| | 2023 | 2022 | 2023 | | 2022 |
| Basic net (loss) income per common share: | | | | | |
| Net (loss) income applicable to common stock | \$ (1,288) | \$ 7,252 | \$ 12,479 | \$ | 2,044 |
| Effect of unvested, restricted stock | (27) | (79) | (194) | | (42) |
| Numerator: Net (loss) income for basic EPS | (1,315) | 7,173 | 12,285 | | 2,002 |
| Denominator: Weighted average common shares-basic | 17,621 | 17,529 | 17,597 | | 17,481 |
| Basic net (loss) income per common share | \$ (0.07) | \$ 0.41 | \$ 0.70 | \$ | 0.11 |
| | | | | | |
| Diluted net (loss) income per common share: | | | | | |
| Net (loss) income for basic EPS | \$ (1,315) | \$ 7,173 | \$ 12,285 | \$ | 2,002 |
| Effect of dilutive preferred stock | — | 125 | 376 | | — |
| Numerator: Net (loss) income for diluted EPS | (1,315) | 7,298 | 12,661 | | 2,002 |
| Weighted average common shares-basic | 17,621 | 17,529 | 17,597 | | 17,481 |
| Effect of dilutive preferred stock | | 805 | 784 | | |
| Denominator: Weighted average common shares-diluted | 17,621 | 18,334 | 18,381 | | 17,481 |
| Diluted net (loss) income per common share | \$ (0.07) | \$ 0.40 | \$ 0.69 | \$ | 0.11 |

Diluted net (loss) income per common share is computed using the more dilutive method of either the two-class method or the treasury stock method. Unvested stock-based compensation awards that contain non-forfeitable rights to dividends as participating shares are included in computing earnings per share. The Company's unvested, restricted stock awards qualify as participating shares. Diluted net (loss) income per common share was calculated under the two-class method for the three and nine months ended July 31, 2023 and 2022.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

14. Related-Party Transactions

The Company has transactions with equity method investments and various related parties summarized in Note 6 - Equity in Investments and in the tables below (in thousands):

| | | | July 31, 2023 Balance Sheet | | | | | | | | October 31, 2022 Balance Sheet | | | | | | | | | |
|---|-----|------------------------|--------------------------------|--|----|------------------------|----|--|----|------------------------------------|-----------------------------------|--|----|---------|----|--|----|-----------------------------------|--|--|
|] | Ref | Related-Party | | eivable/Other om Related Parties | 0 | Balance ther Assets | | eet Payables to Related Parties | C |)ther Long- Term Liabilities | | ceivable/Other rom Related Parties | O | Balance | | eet Payables to Related Parties | | ther Long- Term Liabilities | | |
| | 2 | Mutual water companies | \$ | _ | \$ | 511 | \$ | 261 | \$ | _ | \$ | | \$ | 506 | \$ | 133 | \$ | — | | |
| | 5 | Cadiz / Fenner / WAM | \$ | _ | \$ | 1,226 | \$ | 162 | \$ | 1,137 | \$ | | \$ | 1,288 | \$ | 446 | \$ | 1,198 | | |
| | 8 | FGF | \$ | 2,815 | \$ | 2,586 | \$ | 837 | \$ | _ | \$ | 2,965 | \$ | 2,652 | \$ | 837 | \$ | _ | | |
| | 9 | LLCB | \$ | 66 | \$ | | \$ | 3,444 | \$ | | \$ | 66 | \$ | | \$ | 3,444 | \$ | _ | | |

| | | Three Months Ended July 31, 2023 | | | | | | | | 1 | Thre | e Months En | ded | July 31, 2022 | | |
|-----|-------------------------|--|--------|--------------|--------------------------------------|----------|------------------|-----|-----------------------------|-----------|-----------------------------------|--------------------------------------|-----|---------------|------------------|---|
| | | Consolida | nted S | Statement of | Ор | erations | | | | Consolida | ated | Statement of | Ор | erations | | |
| Ref | Related-Party | Net RevenueOtherExpense aAgribusinessOperationsOther | | | Agribusiness Expense and Other | D | ividends Paid | - | Net Revenue Agribusiness | | et Revenue Other Operations | Agribusiness Expense and Other | | D | ividends Paid | |
| 1 | Employees | \$ _ | \$ | 222 | \$ | — | \$ | — | \$ | — | \$ | 220 | \$ | — | \$ | — |
| 2 | Mutual water companies | \$ _ | \$ | _ | \$ | 201 | \$ | _ | \$ | _ | \$ | _ | \$ | 481 | \$ | |
| 3 | Cooperative association | \$ _ | \$ | — | \$ | 412 | \$ | — | \$ | _ | \$ | _ | \$ | 585 | \$ | — |
| 5 | Cadiz / Fenner / WAM | \$ _ | \$ | _ | \$ | 359 | \$ | _ | \$ | — | \$ | _ | \$ | 895 | \$ | _ |
| 7 | YMIDD | \$ 135 | \$ | — | \$ | 70 | \$ | — | \$ | _ | \$ | _ | \$ | | \$ | — |
| 8 | FGF | \$ 132 | \$ | 50 | \$ | _ | \$ | _ | \$ | 83 | \$ | 86 | \$ | 2 | \$ | _ |
| 12 | Principal owner | \$ _ | \$ | _ | \$ | _ | \$ | 446 | \$ | _ | \$ | _ | \$ | _ | \$ | |

| | | Nine Months Ended July 31, 2023 | | | | | | | | | Nin | e Months End | led J | uly 31, 2022 | | |
|-----|-------------------------|---------------------------------|--|-------|-------------|-----|-------------------|-----------------------------|-----|------------------------------------|------|--------------------------------------|---------|------------------|----|-----|
| | | | Consolida | ted S | tatement of | Ope | erations | | | Consolid | ated | Statement of | Ope | erations | | |
| Ref | Related-Party | | Net Revenue Agribusiness Net Revenue Operations Agribusiness Expense and Other | | | Ι | Dividends Paid | Net Revenue Agribusiness | | let Revenue Other Operations | | Agribusiness Expense and Other | – Di | ividends Paid | | |
| 1 | Employees | \$ | _ | \$ | 666 | \$ | _ | \$ | _ | \$ _ | \$ | 650 | \$ | _ | \$ | — |
| 2 | Mutual water companies | \$ | — | \$ | — | \$ | 979 | \$ | — | \$ _ | \$ | _ | \$ | 975 | \$ | _ |
| 3 | Cooperative association | \$ | _ | \$ | — | \$ | 1,278 | \$ | — | \$ _ | \$ | _ | \$ | 1,369 | \$ | — |
| 4 | Calavo | \$ | — | \$ | — | \$ | _ | \$ | — | \$ _ | \$ | 80 | \$ | 2 | \$ | 126 |
| 5 | Cadiz / Fenner / WAM | \$ | | \$ | — | \$ | 1,914 | \$ | — | \$ _ | \$ | — | \$ | 2,084 | \$ | — |
| 7 | YMIDD | \$ | 405 | \$ | — | \$ | 142 | \$ | — | \$ _ | \$ | _ | \$ | 76 | \$ | _ |
| 8 | FGF | \$ | 248 | \$ | 174 | \$ | _ | \$ | — | \$ 248 | \$ | 257 | \$ | 2 | \$ | — |
| 11 | Third-party growers | \$ | — | \$ | — | \$ | _ | \$ | — | \$ 104 | \$ | _ | \$ | 12 | \$ | _ |
| 12 | Principal owner | \$ | — | \$ | — | \$ | _ | \$ | 656 | \$ — | \$ | _ | \$ | _ | \$ | — |

⁽¹⁾ Employees - The Company rents certain of its residential housing assets to employees on a month-to-month basis and recorded rental income from employees. There were no material rental payments due from employees at July 31, 2023 and October 31, 2022.

⁽²⁾ Mutual water companies - The Company has representation on the boards of directors of the mutual water companies in which the Company has investments, as well as other water districts. Refer to Note 8 - Other Assets. The Company recorded capital contributions, purchased water and water delivery services and had water payments due to the mutual water companies and districts.

⁽³⁾ Cooperative association - The Company has representation on the board of directors of a non-profit cooperative association that provides pest control services for the agricultural industry. The Company purchased services and supplies from and had immaterial payments due to the cooperative association.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

14. Related-Party Transactions (continued)

⁽⁴⁾ Calavo - Through January 2022, the Company had representation on the board of directors of Calavo. Calavo owned common stock of the Company and the Company paid dividends on such common stock to Calavo. Additionally, the Company leases office space to Calavo. As of February 2022, Calavo is no longer a related-party.

⁽⁵⁾ Cadiz / Fenner / WAM - A member of the Company's board of directors serves as the CEO, President and a member of the board of directors of Cadiz, Inc. In 2013, the Company entered a long-term lease agreement (the "Lease") with Cadiz Real Estate, LLC ("Cadiz"), a wholly owned subsidiary of Cadiz, Inc., and leased 670 acres located in eastern San Bernardino County, California. In 2016, Cadiz assigned this lease to Fenner Valley Farms, LLC ("Fenner"), a subsidiary of Water Asset Management, LLC ("WAM"). As of the date of this lease assignment, the Company no longer has any related-party transactions with Cadiz. An affiliate of WAM is the holder of 9,300 shares of the Company's Series B-2 convertible preferred stock. The annual base rent is equal to the sum of \$200 per planted acre and 20% of gross revenues from the sale of harvested lemons (less operating expenses), not to exceed \$1,200 per acre per year. Upon the adoption of ASC 842, the Company recorded a right-of-use, or ROU, asset and corresponding lease liability.

⁽⁷⁾ Yuma Mesa Irrigation and Drainage District ("YMIDD") - The Company has representation on the board of directors of YMIDD. The Company purchased water from YMIDD and had no amounts payable to them for such purchases. Additionally, the Company received fallowing revenue from YMIDD.

⁽⁸⁾ FGF - The Company advances funds to FGF for fruit purchases, which are recorded as an asset until the sales occur and the remaining proceeds become due to FGF. The Company has a receivable from FGF for lemon sales and the sale of packing supplies and a payable due to FGF for fruit purchases and services. The Company records revenue related to the licensing of intangible assets to FGF. The Company leases the Santa Clara ranch to FGF and records rental revenue related to the leased land.

⁽⁹⁾ LLCB - Refer to Note 5 - Real Estate Development.

⁽¹¹⁾ Third-party growers - A former member of the Company's board of directors marketed lemons through the Company. The former board member resigned effective June 14, 2022 and is no longer a related-party.

⁽¹²⁾ Principal owner - The Company has one principal owner with ownership shares over 10% and paid dividends to such owner.

15. Income Taxes

The effective tax rate for the nine months ended July 31, 2023 was higher than the federal statutory tax rate of 21% mainly due to foreign jurisdictions that are taxed at different rates, state taxes, tax impact of executive compensation, and nondeductible tax items. The Company has no material uncertain tax positions as of July 31, 2023. The Company recognizes interest expense and penalties related to income tax matters as a component of income tax expense. There was no accrued interest or penalties associated with uncertain tax positions as of July 31, 2023.

16. Retirement Plans

The Limoneira Company Retirement Plan (the "Plan") was a noncontributory, defined benefit, single employer pension plan, which provided retirement benefits for all eligible employees. Benefits paid by the Plan were calculated based on years of service, highest five-year average earnings, primary Social Security benefit and retirement age. Effective June 2004, the Company froze the Plan and no additional benefits accrued to participants subsequent to that date. The Plan was administered by Principal Bank and Mercer Human Resource Consulting. In fiscal year 2021, the Company terminated the Plan effective December 31, 2021.

During the three months ended January 31, 2023, the Company made funding contributions of \$2,550,000 to fully fund and settle the plan obligations. Lump sum payments were made to a portion of the active and vested terminated participants and annuities were purchased for all remaining participants from an insurance company. There are no remaining benefit obligations or plan assets and the remaining accumulated other comprehensive loss was fully recognized.

The Plan was funded consistent with the funding requirements of federal law and regulations. There were no funding contributions during the nine months ended July 31, 2022. Plan assets were invested in a group trust consisting primarily of pooled funds, mutual funds, cash and cash equivalents.



NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

16. Retirement Plans (continued)

The components of net periodic pension cost for the Plan were as follows (in thousands):

| | Three Mor July | Ended | | nths Ended y 31, | |
|--------------------------------|-------------------|-----------|-------------|---------------------|-------|
| | 2023 | 2022 | 2023 | | 2022 |
| Administrative expenses | \$ | \$ 180 | \$ 20 | \$ | 539 |
| Interest cost | _ | 130 | 34 | | 390 |
| Expected return on plan assets | — | (128) | (17) | | (383) |
| Prior service cost | _ | 12 | 4 | | 34 |
| Amortization of net loss | _ | 99 | _ | | 298 |
| Settlement loss recognized | — | — | 2,700 | | _ |
| Net periodic benefit cost | \$ | \$ 293 | \$ 2,741 | \$ | 878 |

17. Commitments and Contingencies

The Company is from time to time involved in various lawsuits and legal proceedings that arise in the ordinary course of business. At this time, the Company is not aware of any pending or threatened litigation against it that it expects will have a material adverse effect on its business, financial condition, liquidity, or operating results. Legal claims are inherently uncertain, however, and it is possible that the Company's business, financial condition, liquidity and/or operating results could be adversely affected in the future by legal proceedings.

The Company was party to a lawsuit, initiated on March 27, 2018, against Southern California Edison in Superior Court of the State of California, County of Los Angeles whereby the Company claimed unspecified damages, attorneys' fees and other costs, as a result of the Thomas Fire in fiscal year 2018.

On April 18, 2023, the Company entered into a Confidential Settlement Agreement and Release (the "Settlement Agreement") with Southern California Edison Company and Edison International to formally resolve any and all claims related to the fire. Under the terms of the Settlement Agreement, the Company was awarded a total settlement of \$9,000,000. On May 19, 2023, the Company received \$6,109,000, net of legal and related costs, of which \$3,840,000 was recorded in agribusiness revenues and \$2,269,000 was recorded in gain on legal settlement as of April 30, 2023.

18. Stock-based Compensation

The Company has a stock-based compensation plan (the "Stock Plan") that allows for the grant of restricted stock of the Company to members of management, key executives and non-employee directors. The fair value of such awards is based on the fair value of the Company's common stock on the date of grant and all are classified as equity awards.

Performance Awards

Certain restricted stock grants are made to management each December under the Stock Plan based on the achievement of certain annual financial performance and other criteria achieved during the previous fiscal year ("Performance Awards"). The performance grants are based on a percentage of the employee's base salary divided by the stock price on the grant date once the performance criteria has been met, and generally vest over a two-year period as service is provided. During December 2022, subsequent to fiscal year 2022, 79,972 shares of restricted stock with a per share price of \$13.19 were granted to management under the Stock Plan for fiscal year 2022 performance, resulting in total compensation expense of approximately \$1,055,000, with \$365,000 recognized in the fiscal year ended October 31, 2022, and the balance will be recognized over the next two years as the shares vest.

Executive Awards

Certain restricted stock grants are made to key executives under the Stock Plan ("Executive Awards"). These grants generally vest over a three-year period as service is provided. During December 2022, subsequent to fiscal year 2022, the Company granted 55,000 shares of restricted stock with a per share price of \$13.19 to key executives under the Stock Plan. The related compensation expense of approximately \$725,000 will be recognized equally over the next three years as the shares vest.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

18. Stock-based Compensation (continued)

In fiscal year 2022, the Company entered into Retention Bonus Agreements with key executives (collectively, the "Retention Bonus Agreements") whereby the executives will be eligible to receive cash and restricted stock grants. During December 2022, subsequent to fiscal year 2022, the Company granted 11,317 shares of restricted stock with a per share price of \$13.19 to key executives related to the Retention Bonus Agreements. The related compensation expense of approximately \$149,000 had \$122,000 recognized in the fiscal year ended October 31, 2022, and the balance will be recognized over the next year as the shares vest. During March 2023, the Company granted 127,064 shares of restricted stock with a per share price of \$15.74 to key executives related to the Retention Bonus Agreements. The related compensation expense of approximately \$2,000,000 will be recognized over the next year as the shares vest.

Director Awards

The Company issues shares of restricted stock to non-employee directors under the Stock Plan on an annual basis that generally vest over a one-year period ("Director Awards"). During March 2023, 22,836 shares of restricted stock were granted with a per share price of \$16.26 as Director Awards, which vest over a one-year period from date of grant. The related compensation expense of approximately \$371,000 will be recognized equally over the next year as the shares vest.

Exchange of Common Stock

During the nine months ended July 31, 2023 and 2022, members of management exchanged 1,594 and 68,080 shares of common stock with fair values totaling \$26,000 and \$1,086,000, respectively, at the dates of the exchanges, for the payment of payroll taxes associated with the vesting of shares under the Stock Plan.

19. Segment Information

The Company operates in four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness. The reportable operating segments of the Company are strategic business units with different products and services, distribution processes and customer bases. The fresh lemons segment includes sales, farming and harvest costs and third-party grower and supplier costs relative to fresh lemons. The lemon packing segment includes packing revenues and shipping and handling revenues relative to lemon packing. The lemon packing segment expenses are comprised of lemon packing costs. The lemon packing segment revenues include intersegment revenues between fresh lemons and lemon packing. The intersegment revenues are included gross in the segment note and a separate line item is shown as an elimination. The avocados segment includes sales, farming and harvest costs. The other agribusiness segment includes sales, farm management, farming and harvest costs and brokered fruit costs of oranges, specialty citrus and other crops.

The Company does not separately allocate depreciation and amortization to its fresh lemons, lemon packing, avocados and other agribusiness segments. No asset information is provided for reportable operating segments, as these specified amounts are not included in the measure of segment profit or loss reviewed by the Company's chief operating decision maker. The Company measures operating performance, including revenues and operating income, of its operating segments and allocates resources based on its evaluation. The Company does not allocate selling, general and administrative expense, gain on disposal of assets, gain on legal settlement, total other income (expense) and income taxes, or specifically identify them to its operating segments. The lemon packing segment earns packing revenue for packing lemons grown on its orchards and lemons procured from third-party growers. Intersegment revenues represent packing revenues related to lemons grown on the Company's orchards.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

19. Segment Information (continued)

Segment information for the three months ended July 31, 2023 is as follows (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 33,585 \$ | 5,472 | \$ - \$ | 3,462 | \$ 8,573 | \$ 51,092 | \$ 1,405 \$ | 52,497 |
| Intersegment revenue | | 9,684 | (9,684) | — | — | — | — | — |
| Total net revenues | 33,585 | 15,156 | (9,684) | 3,462 | 8,573 | 51,092 | 1,405 | 52,497 |
| Costs and expenses | 30,758 | 13,140 | (9,684) | 3,030 | 7,866 | 45,110 | 6,917 | 52,027 |
| Depreciation and amortization | | _ | — | — | — | 1,735 | 284 | 2,019 |
| Operating (loss) income | \$ 2,827 \$ | 2,016 | \$ - \$ | 432 | \$ 707 | \$ 4,247 | \$ (5,796) \$ | (1,549) |

Segment information for the three months ended July 31, 2022 is as follows (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|--------|
| Revenues from external customers | \$ 33,823 \$ | 6,337 5 | \$ _ \$ | 12,578 | \$ 4,856 | \$ 57,594 | \$ 1,329 \$ | 58,923 |
| Intersegment revenue | — | 9,696 | (9,696) | | — | | — | — |
| Total net revenues | 33,823 | 16,033 | (9,696) | 12,578 | 4,856 | 57,594 | 1,329 | 58,923 |
| Costs and expenses | 32,600 | 11,953 | (9,696) | 3,154 | 1,280 | 39,291 | 6,103 | 45,394 |
| Depreciation and amortization | — | | _ | | _ | 2,172 | 297 | 2,469 |
| Operating income (loss) | \$ 1,223 \$ | 4,080 \$ | \$ - \$ | 9,424 | \$ 3,576 | \$ 16,131 | \$ (5,071) \$ | 11,060 |

Segment information for the nine months ended July 31, 2023 is as follows (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 94,913 \$ | 17,543 \$ | 5 — \$ | 7,065 \$ | \$ 14,775 \$ | \$ 134,296 \$ | 5 4,172 \$ | 138,468 |
| Intersegment revenue | | 27,356 | (27,356) | | | | | _ |
| Total net revenues | 94,913 | 44,899 | (27,356) | 7,065 | 14,775 | 134,296 | 4,172 | 138,468 |
| Costs and expenses (gains) | 94,035 | 36,568 | (27,356) | 4,053 | 13,365 | 120,665 | (9,180) | 111,485 |
| Depreciation and amortization | | — | — | | — | 5,610 | 900 | 6,510 |
| Operating income | \$ 878 \$ | 8,331 5 | 5 — \$ | 3,012 \$ | \$ 1,410 \$ | \$ 8,021 \$ | 5 12,452 \$ | 20,473 |

Segment information for the nine months ended July 31, 2022 is as follows (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 94,415 \$ | 19,048 | \$ — \$ | 16,920 | \$ 10,663 | \$ 141,046 \$ | 3,901 \$ | 144,947 |
| Intersegment revenue | | 25,658 | (25,658) | — | — | — | — | |
| Total net revenues | 94,415 | 44,706 | (25,658) | 16,920 | 10,663 | 141,046 | 3,901 | 144,947 |
| Costs and expenses | 91,983 | 34,171 | (25,658) | 5,548 | 7,718 | 113,762 | 19,665 | 133,427 |
| Depreciation and amortization | _ | | — | | — | 6,544 | 888 | 7,432 |
| Operating income (loss) | \$ 2,432 \$ | 10,535 | \$ _ \$ | 11,372 | \$ 2,945 | \$ 20,740 \$ | (16,652) \$ | 4,088 |

Revenues related to rental operations are included in "Corporate and Other." The detail of other agribusiness revenues is as follows (in thousands):

| | Three Moi July | nths 7 31, | Ended | | ths Ended y 31, | | |
|-----------------------------|-------------------|---------------|-------|--------------|--------------------|--------|--|
| | 2023 | | 2022 | 2023 | | 2022 | |
| Oranges | \$ 1,290 | \$ | 3,736 | \$ 3,825 | \$ | 7,226 | |
| Specialty citrus and other | 1,900 | | 1,120 | 4,163 | | 3,437 | |
| Farm management | 5,383 | | | 6,787 | | — | |
| Other agribusiness revenues | \$ 8,573 | \$ | 4,856 | \$ 14,775 | \$ | 10,663 | |

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) (CONTINUED)

20. Subsequent Events

The Company evaluated events subsequent to July 31, 2023 through the date of this filing, to assess the need for potential recognition or disclosure in this Quarterly Report. Based upon this evaluation, except as described in the notes to interim consolidated financial statements, it was determined that no other subsequent events occurred that require recognition or disclosure in the unaudited consolidated financial statements.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Limoneira Company, a Delaware corporation, is the successor to several businesses with operations in California since 1893. We are primarily an agribusiness company founded and based in Santa Paula, California, committed to responsibly using and managing our approximately 11,100 acres of land, water resources and other assets to maximize long-term stockholder value. Our current operations consist of fruit production, sales and marketing, rental operations, real estate and capital investment activities.

We are one of California's oldest citrus growers. According to Sunkist Growers, Inc., we are one of the largest growers of lemons in the United States and, according to the California Avocado Commission, one of the largest growers of avocados in the United States. In addition to growing lemons and avocados, we grow oranges and other crops. We have agricultural plantings throughout Ventura, San Luis Obispo and San Bernardino Counties in California, Yuma County in Arizona, La Serena, Chile and Jujuy, Argentina, which collectively consist of approximately 3,800 acres of lemons, 1,000 acres of avocados, 100 acres of oranges and 300 acres of other crops. We also operate our own packinghouses in Santa Paula, California and Yuma, Arizona, where we process, pack and sell lemons that we grow, as well as lemons grown by others. We have a 47% interest in Rosales S.A. ("Rosales"), a citrus packing, marketing and sales business, a 90% interest in Fruticola Pan de Azucar S.A. ("PDA"), a lemon and orange orchard and a 100% interest in Agricola San Pablo, SpA ("San Pablo"), a lemon and orange orchard, all of which are located near La Serena, Chile. We have a 51% interest in a joint venture, Trapani Fresh Consorcio de Cooperacion ("Trapani Fresh"), a lemon orchard in Argentina.

Our water resources include water rights, usage rights and pumping rights to the water in aquifers under, and canals that run through, the land we own. Water for our farming operations is sourced from the existing water resources associated with our land, which includes rights to water in the adjudicated Santa Paula Basin (aquifer) and the un-adjudicated Fillmore and Paso Robles Basins (aquifers). We also use surface water in Arizona from the Colorado River through the Yuma Mesa Irrigation and Drainage District ("YMIDD"). We used ground water from the San Joaquin Valley Basin and water from local water and irrigation districts in Tulare County, which is in California's San Joaquin Valley. We also used ground water from the Cadiz Valley Basin in California's San Bernardino County. We use ground water provided by wells and surface water for our PDA and San Pablo farming operations in Chile and our Trapani Fresh farming operations in Argentina.

For more than 100 years, we have been making strategic investments in California agriculture and real estate. We currently have an interest in three real estate development projects in California. These projects include multi-family housing, single-family homes and apartments of approximately 900 units in various stages of planning and development.

Business Division Summary

We have three business divisions: agribusiness, rental operations and real estate development. The agribusiness division is comprised of four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness, which includes oranges, specialty citrus, other crops and farm management services. The agribusiness division includes our core operations of farming, harvesting, lemon packing and lemon sales operations. The rental operations division includes our residential and commercial rentals, leased land operations and organic recycling. The real estate development division includes our investments in real estate development projects. Financial information and discussion of our four reportable segments are contained in the notes to the accompanying consolidated financial statements of this Quarterly Report.

Agribusiness Summary

We market and sell citrus directly to our food service, wholesale and retail customers throughout the United States, Canada, Asia, Australia, Europe and certain other international markets. We sell our avocados and oranges, and sold our specialty citrus, to third-party packinghouses. Additionally, we sell our wine grapes to various wine producers, and sold our pistachios to a roaster, packager and marketer of nuts.

Historically, our agribusiness division has been seasonal in nature with quarterly revenue fluctuating depending on the timing and variety of crops being harvested. Cultural costs in our agribusiness division tend to be higher in the first and second quarters and lower in the third and fourth quarters because of the timing of expensing cultural costs in the current year that were inventoried in the prior year. Our harvest costs generally increase in the second quarter and peak in the third quarter, coinciding with the increasing production and revenue.



Fluctuations in price are a function of global supply and demand with weather conditions, such as unusually low temperatures, typically having the most dramatic effect on the amount of lemons supplied in any individual growing season. We believe we have a competitive advantage by maintaining our own lemon packing operations, even though a significant portion of the costs related to these operations are fixed. As a result, cost per carton is a function of fruit throughput. While we regularly monitor our costs for redundancies and opportunities for cost reductions, we also supplement the number of lemons we pack in our packinghouse with additional lemons procured from other growers. Because the fresh utilization rate for our lemons, or percentage of lemons we harvest and pack that are sold to the fresh market, is directly related to the quality of lemons we pack and, consequently, the price we receive per 40-pound box, we only pack lemons from other growers if we determine their lemons are of good quality.

Our avocado producing business is important to us and we are currently assessing all of our farmland in Ventura County for opportunities to expand our plantings of avocados. While avocado production is cyclical as avocados typically bear fruit on a bi-annual basis, the profitability and cash flow realized from our avocados helps to diversify our fruit production base.

In addition to growing lemons and avocados, we grow oranges and other crops typically utilizing land not suitable for growing high quality lemons. We regularly monitor the demand for the fruit we grow in the current marketplace to identify trends.

Rental Operations Summary

Our rental operations include our residential and commercial rentals, leased land operations and organic recycling. Our residential rental units generate reliable cash flows that we use to partially fund the operating costs of our business and provide affordable housing to many of our employees, including our agribusiness employees. This unique employment benefit helps us maintain a dependable, long-term employee base. In addition, our leased land business provides us with a typically profitable diversification. Revenue from rental operations is generally level throughout the year.

Real Estate Development Summary

We invest in real estate investment projects and recognize that long-term strategies are required for successful real estate development activities. Our goal is to redeploy real estate earnings and cash flow into the expansion of our agribusiness and other income producing real estate. For real estate development projects and joint ventures, it is not unusual for the timing and amounts of revenues and costs, partner contributions and distributions, project loans, other financing assumptions and project cash flows to be impacted by government approvals, project revenue and cost estimates and assumptions, economic conditions, financing sources and product demand as well as other factors. Such factors could affect our results of operations, cash flows and liquidity.

Water and Mineral Rights

Our water resources include water rights, usage rights and pumping rights to the water in aquifers under, and canals that run through, the land we own. We believe we have adequate supplies of water for our agribusiness segments as well as our rental and real estate development activities. Water for our farming operations located in Ventura County, California is sourced from the existing water resources associated with our land, which includes approximately 8,600 acre-feet of adjudicated water rights in the Santa Paula Basin (aquifer) and the un-adjudicated Fillmore Basin (aquifer). We used ground water provided by wells that derive water from the Cadiz Valley Basin at the Cadiz Ranch in San Bernardino County, California. Our Windfall Farms property located in San Luis Obispo County, California obtains water from wells that derive water from the Paso Robles Basin (aquifer). Our Associated Citrus Packers, Inc. ("Associated") farming operations in Yuma, Arizona source water from the Colorado River through the YMIDD, where we have access to approximately 11,700 acre feet of Class 3 Colorado River water rights. We use ground water provided by wells and surface water for our PDA and San Pablo farming operations in La Serena, Chile and our Trapani Fresh farming operations in Argentina.

California experienced above average precipitation during the first ten months of the 2022 - 2023 rainfall season after experiencing the three driest years on record. The above average precipitation this season helped to alleviate the drought conditions in California. As of July 31, 2023, the state was free from severe drought conditions and Ventura County was free from any drought conditions. We continue to assess the impact drought conditions may have on our California orchards.



In August 2021, the U.S. Bureau of Reclamation (the "Bureau") declared a Level 1 Shortage Condition at Lake Mead in the Lower Colorado River Basin for the first time ever, requiring shortage reductions and water savings contributions for states in the southwest. In August 2022, the Bureau announced Lake Mead to operate in a Tier 2 shortage, which further increased water restrictions. As a result, in January 2023, Arizona forfeited approximately 21% of the state's yearly allotment of water from Lake Mead. The Federal Government responded in April 2023 by proposing options for managing the Colorado River water shortage and a final decision is anticipated later this year. In response to these water shortages, we entered into fallowing agreements in fiscal years 2023 and 2022 and continue to assess the impact these reductions may have on our Arizona orchards.

Recent Developments

On October 10, 2022, we entered into a Purchase and Sale Agreement, as amended (the "Agreement"), with PGIM Real Estate Finance, LLC ("PGIM") to sell 3,537 acres of land and citrus orchards in Tulare County, California (the "Northern Properties") for an adjusted purchase price of approximately \$100.0 million. The agreement became effective on January 25, 2023, when the Board of Directors approved the Agreement, binding us to sell the Northern Properties and the transaction closed on January 31, 2023. We received net cash proceeds of approximately \$98.4 million and recorded a gain of approximately \$40.0 million. The proceeds were used primarily to pay down debt.

On January 31, 2023, we entered into a Farm Management Agreement (the "FMA") with an affiliate of PGIM to provide farming, management and operations services related to the Northern Properties. The FMA has an initial term expiring March 31, 2024, and thereafter continuing from year to year unless earlier terminated under the terms of the FMA. Further, on January 31, 2023, we entered into a Grower Packing and Marketing Agreement to provide packing, marketing and selling services for lemons harvested on the Northern Properties for a minimum five-year term, subject to certain benchmarking standards.

During the three months ended January 31, 2023, the Company made funding contributions of \$2.6 million to fully fund and settle the plan obligations of the Limoneira Company Retirement Plan. Lump sum payments were made to a portion of the active and vested terminated participants and annuities were purchased for all remaining participants from an insurance company. There are no remaining benefit obligations or plan assets and the remaining accumulated other comprehensive loss was fully recognized.

On November 30, 2022, we sold our Sevilla property, received net proceeds of \$2.6 million and recorded an immaterial loss in the first quarter of fiscal year 2023.

On June 27, 2023, we declared a cash dividend of \$0.075 per common share paid on July 14, 2023, in the aggregate amount of \$1.3 million to stockholders of record as of July 11, 2023.

On April 18, 2023, we entered into a Confidential Settlement Agreement and Release (the "Settlement Agreement") with Southern California Edison and Edison International to formally resolve any and all claims related to the Thomas Fire in fiscal year 2018. Under the terms of the Settlement Agreement, the Company was awarded a total settlement of \$9.0 million. On May 19, 2023, the Company received approximately \$6.1 million, net of legal and related costs.

In April 2023, we determined that citrus farming operations were economically unviable on 670 acres of leased agricultural land at the Cadiz Ranch. As a result, we ceased farming operations, disposed of the related property, plant and equipment and recorded a loss on disposal of assets of \$9.0 million in the second quarter of fiscal year 2023.

In August 2023, we engaged with YMIDD and the United States Bureau of Reclamation in a fallowing and forbearance program at our Associated ranch in Yuma, Arizona. We expect to receive approximately \$1.3 million annually, paid in quarterly installments, for fallowing approximately 600 acres out of 1,300 acres of farmland through calendar year 2025.

COVID-19 Pandemic

The COVID-19 pandemic has had an adverse impact on the industries and markets in which we conduct business. In particular, the United States lemon market saw a significant decline in volume, with lemon demand falling since widespread shelter in place orders were issued in March 2020, resulting in a significant market oversupply. The export market for fresh produce also significantly declined due to the COVID-19 pandemic impacts. As of July 31, 2023, the demand within both markets is recovering but has not yet returned to pre-pandemic levels.



The decline in demand for the Company's products beginning the second quarter of fiscal year 2020, has negatively impacted our sales and profitability for the last four fiscal years. The COVID-19 pandemic may continue to impact our sales and profitability in future periods. The duration of these trends and the magnitude of such impacts are uncertain and therefore cannot be estimated at this time, as they are influenced by a number of factors, many of which are outside management's control, including, but not limited, to those presented in Item 1A. Risk Factors of our Annual Report on Form 10-K for the year ended October 31, 2022.

Given the economic uncertainty as a result of the COVID-19 pandemic over the past four fiscal years, we have taken actions to improve our current liquidity position, including strategically selling certain assets, temporarily postponing capital expenditures and substantially reducing discretionary spending.

There is continued uncertainty around the breadth and duration of our business disruptions related to the COVID-19 pandemic, as well as its impact on the U.S. economy and the ongoing business operations of our customers. The ongoing impact of the COVID-19 pandemic on our results of operations, financial condition, or liquidity for fiscal year 2023 and beyond cannot be estimated at this time. The following discussions are subject to the future effects of the COVID-19 pandemic on our ongoing business operations.

Results of Operations

The following table shows the results of operations (in thousands):

| | Three Months Ended July 31, | | | | | Nine Months Ended July 31, | | | |
|---|--------------------------------|---------|----|---------|----|-------------------------------|----|----------|--|
| | | 2023 | - | 2022 | | 2023 | | 2022 | |
| Net revenues: | | | | | | | | | |
| Agribusiness | \$ | 51,092 | \$ | 57,594 | \$ | 134,296 | \$ | 141,046 | |
| Other operations | | 1,405 | | 1,329 | | 4,172 | | 3,901 | |
| Total net revenues | | 52,497 | | 58,923 | | 138,468 | | 144,947 | |
| Costs and expenses: | | | | | | | | | |
| Agribusiness | | 46,845 | | 41,463 | | 126,275 | | 120,306 | |
| Other operations | | 1,034 | | 1,127 | | 3,281 | | 3,294 | |
| Loss (gain) on disposal of assets, net | | 1,545 | | 242 | | (29,199) | | 503 | |
| Gain on legal settlement | | — | | — | | (2,269) | | — | |
| Selling, general and administrative | | 4,622 | | 5,031 | | 19,907 | | 16,756 | |
| Total costs and expenses | | 54,046 | | 47,863 | | 117,995 | | 140,859 | |
| Operating (loss) income: | | | | | | | | | |
| Agribusiness | | 4,247 | | 16,131 | | 8,021 | | 20,740 | |
| Other operations | | 371 | | 202 | | 891 | | 607 | |
| (Loss) gain on disposal of assets, net | | (1,545) | | (242) | | 29,199 | | (503) | |
| Gain on legal settlement | | — | | _ | | 2,269 | | — | |
| Selling, general and administrative | | (4,622) | | (5,031) | | (19,907) | | (16,756) | |
| Operating (loss) income | | (1,549) | | 11,060 | | 20,473 | | 4,088 | |
| Other (expense) income: | | | | | | | | | |
| Interest income | | 178 | | 6 | | 248 | | 54 | |
| Interest expense, net of patronage dividends | | (241) | | (772) | | (417) | | (1,253) | |
| Equity in earnings of investments, net | | 199 | | 331 | | 514 | | 681 | |
| Other (expense) income, net | | (215) | | 13 | | (2,627) | | 106 | |
| Total other expense | | (79) | | (422) | | (2,282) | | (412) | |
| (Loss) income before income tax benefit (provision) | | (1,628) | | 10,638 | | 18,191 | | 3,676 | |
| Income tax benefit (provision) | | 378 | | (3,313) | | (5,537) | | (1,385) | |
| Net (loss) income | | (1,250) | | 7,325 | | 12,654 | | 2,291 | |
| Net loss attributable to noncontrolling interest | | 87 | | 52 | | 201 | | 129 | |
| Net (loss) income attributable to Limoneira Company | \$ | (1,163) | \$ | 7,377 | \$ | 12,855 | \$ | 2,420 | |

Non-GAAP Financial Measures

Due to significant depreciable assets associated with the nature of our operations and interest costs associated with our capital structure, management believes that earnings before interest, income taxes, depreciation and amortization ("EBITDA") and adjusted EBITDA, which excludes stock-based compensation, named executive officer cash severance, pension settlement cost, loss (gain) on disposal of assets, net, cash bonus related to the sale of assets and gain on legal settlement are important measures to evaluate our results of operations between periods on a more comparable basis. Adjusted EBITDA in previous periods did not exclude stock-based compensation which has now been excluded as management believes this is a better representation of cash generated by operations and is consistent with peer company reporting. Adjusted EBITDA for prior periods has been restated to conform to the current presentation. Such measurements are not prepared in accordance with GAAP. The non-GAAP information provided is unique to us and may not be consistent with methodologies used by other companies.



EBITDA and adjusted EBITDA are summarized and reconciled to net (loss) income attributable to Limoneira Company which management considers to be the most directly comparable financial measure calculated and presented in accordance with GAAP, as follows (in thousands):

| | Three Months Ended July 31, | | | | | Nine Mon July | | | |
|---|--------------------------------|---------|----|--------|----|------------------|--------------|--|--|
| | | 2023 | | 2022 | | 2023 | 2022 | | |
| Net (loss) income attributable to Limoneira Company | \$ | (1,163) | \$ | 7,377 | \$ | 12,855 | \$ 2,420 | | |
| Interest income | | (178) | | (6) | | (248) | (54) | | |
| Interest expense, net of patronage dividends | | 241 | | 772 | | 417 | 1,253 | | |
| Income tax (benefit) provision | | (378) | | 3,313 | | 5,537 | 1,385 | | |
| Depreciation and amortization | | 2,019 | | 2,469 | | 6,510 | 7,432 | | |
| EBITDA | \$ | 541 | \$ | 13,925 | \$ | 25,071 | \$ 12,436 | | |
| Stock-based compensation | | 756 | | 618 | | 2,785 | 1,993 | | |
| Named executive officer cash severance | | | | — | | | 432 | | |
| Pension settlement cost | | | | | | 2,741 | | | |
| Loss (gain) on disposal of assets, net | | 1,545 | | 242 | | (29,199) | 503 | | |
| Cash bonus related to sale of assets | | _ | | — | | 2,000 | | | |
| Gain on legal settlement | | | | _ | | (2,269) | _ | | |
| Adjusted EBITDA | \$ | 2,842 | \$ | 14,785 | \$ | 1,129 | \$ 15,364 | | |

Three Months Ended July 31, 2023 Compared to the Three Months Ended July 31, 2022

Revenues

Total net revenues for the three months ended July 31, 2023 were \$52.5 million, compared to \$58.9 million for the three months ended July 31, 2022. The 11% decrease of \$6.4 million was primarily the result of decreased avocados, oranges and lemons agribusiness revenues, partially offset by increases in farm management and specialty citrus and other agribusiness revenues, as detailed below (in thousands):

| | | Agribusiness Revenues for the Three Months Ended July 31, | | | | | | | |
|----------------------------|------|---|----|--------|----|---------|-------|--|--|
| | 2023 | | | 2022 | | Change | | | |
| Lemons | \$ | 39,057 | \$ | 40,160 | \$ | (1,103) | (3)% | | |
| Avocados | | 3,462 | | 12,578 | | (9,116) | (72)% | | |
| Oranges | | 1,290 | | 3,736 | | (2,446) | (65)% | | |
| Specialty citrus and other | | 1,900 | | 1,120 | | 780 | 70% | | |
| Farm management | | 5,383 | | | | 5,383 | % | | |
| Agribusiness revenues | \$ | 51,092 | \$ | 57,594 | \$ | (6,502) | (11)% | | |

- Lemons: The decrease in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily related to decreased volume and lower prices of fresh lemons sold. During the third quarter of fiscal years 2023 and 2022, fresh lemon sales were \$24.2 million and \$27.8 million, in aggregate, on 1,352,000 and 1,512,000 cartons of lemons sold at average per carton prices of \$17.92 and \$18.39, respectively. Lemon revenues in the third quarter of fiscal years 2023 included shipping and handling of \$5.5 million and \$6.3 million, brokered lemons and other lemon sales of \$8.8 million and \$5.0 million, and lemon by-product sales of \$0.6 million and \$1.1 million, respectively.
- Avocados: The decrease in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of decreased volume and lower prices of avocados sold, partially offset by crop insurance proceeds in fiscal year 2023. The California avocado crop typically experiences alternating years of high and low production due to plant physiology. During the third quarter of fiscal years 2023 and 2022, 2,822,000 and 5,694,000 pounds of avocados were sold at an average per pound price of \$0.99 and \$2.21, respectively. Avocados agribusiness revenue in the third quarter of fiscal year 2023 included \$0.7 million from crop insurance proceeds.

- Oranges: The decrease in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of decreased volume of oranges sold due to the sale of the Northern Properties in fiscal year 2023. During the third quarter of fiscal years 2023 and 2022, we sold 71,000 and 209,000 cartons of oranges at an average per carton price of \$18.17 and \$17.88, respectively.
- Specialty citrus and other: The increase in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of increased volume and higher prices of specialty citrus sold. During the third quarter of fiscal years 2023 and 2022, we sold 70,000 and 61,000 40-pound carton equivalents of specialty citrus at an average per carton price of \$25.88 and \$18.34, respectively.
- Farm management; Farm management revenues in the third quarter of fiscal year 2023 were \$5.4 million, primarily related to the Northern Properties farming, management and operations services. There were no farm management revenues in the third quarter of fiscal year 2022.

Other operations revenue in the third quarter of fiscal years 2023 and 2022 was \$1.4 million and \$1.3 million, respectively.

Costs and Expenses

Total costs and expenses in the third quarter of fiscal year 2023 were \$54.0 million, compared to \$47.9 million in the same period of fiscal year 2022. The 13% increase of \$6.1 million was primarily related to increases in growing costs and packing costs, partially offset by decreases in third-party grower and supplier costs and depreciation and amortization. Agribusiness costs and expenses are detailed below (in thousands):

| | Ag | Agribusiness Costs and Expenses for the Three Months Ended July 31, | | | | | | |
|---------------------------------------|----|---|----|--------|----|---------|-------|--|
| | | 2023 | | 2022 | | Change | | |
| Packing costs | \$ | 13,780 | \$ | 12,463 | \$ | 1,317 | 11% | |
| Harvest costs | | 6,189 | | 6,219 | | (30) | % | |
| Growing costs | | 10,566 | | 4,965 | | 5,601 | 113% | |
| Third-party grower and supplier costs | | 14,575 | | 15,644 | | (1,069) | (7)% | |
| Depreciation and amortization | | 1,735 | | 2,172 | | (437) | (20)% | |
| Agribusiness costs and expenses | \$ | 46,845 | \$ | 41,463 | \$ | 5,382 | 13% | |

Packing costs: Packing costs consist primarily of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies and facility operating costs. In the third quarter of fiscal years 2023 and 2022, lemon packing costs were \$13.1 million and \$12.0 million, respectively. During the third quarter of fiscal years 2023 and 2022, we packed and sold 1,352,000 and 1,512,000 cartons of lemons at average per carton costs of \$9.72 and \$7.91, respectively. The increase in per carton packing costs was primarily related to increased labor and benefit costs. Additionally, in the third quarter of fiscal years 2023 and 2022, packing costs included \$0.6 million and \$0.5 million of shipping costs, respectively.

Harvest costs: Harvest costs in the third quarter of fiscal year 2023 were similar to the same period of fiscal year 2022.

- Growing costs: Growing costs, also referred to as cultural costs, consist of orchard maintenance costs such as cultivation, fertilization and soil amendments, pest control, pruning and irrigation. The increase in the third quarter of fiscal year 2023, compared to the same period in fiscal year 2022, was primarily related to the Northern Properties farm management costs which were expensed in fiscal year 2023 and were capitalized as cultural costs in fiscal year 2022, as well as farm management decisions based on weather, harvest timing and crop conditions.
- Third-party grower and supplier costs: We sell fruit that we grow and fruit that we procure from other growers and suppliers. The cost of procuring fruit from other growers and suppliers is referred to as third-party grower and supplier costs. The decrease in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of decreased volume and lower prices of third-party grower fruit sold. Of the 1,352,000 and 1,512,000 cartons of lemons packed and sold during the third quarter of fiscal years 2023 and 2022, 594,000 (44%) and 695,000 (46%), respectively, were procured from third-party growers at average per carton prices of \$10.78 and \$12.42. In the third quarter of fiscal years 2023 and 2022, we incurred \$8.2 million and \$7.0 million, respectively, of costs for purchased, packed fruit for resale.
- Depreciation and amortization: Depreciation and amortization expense for the third quarter of fiscal years 2023 and 2022 was \$1.7 million and \$2.2 million, respectively. The decrease in the third quarter of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily related to the Northern Properties sale in fiscal year 2023.



Agribusiness Costs and Expenses for the Three Months Ended July 31

Other operations expenses were \$1.0 million and \$1.1 million in the third quarter of fiscal years 2023 and 2022, respectively.

Loss on disposal of assets, net was \$1.5 million and \$0.2 million in the third quarter of fiscal years 2023 and 2022, respectively. The increase is primarily related to the loss on disposal of assets in preparation for the Yuma, Arizona fallowing program and other orchard disposals.

Selling, general and administrative costs and expenses were \$4.6 million and \$5.0 million in the third quarter of fiscal years 2023 and 2022, respectively. The 8% decrease of \$0.4 million was primarily the result of:

- \$0.8 million net decrease in salaries, benefits and incentive compensation;
- \$0.2 million decrease in selling expenses; and
- \$0.6 million net increase in other selling, general and administrative expenses, primarily associated with our strategic initiatives.

Other (Expense) Income

Total other expense was \$0.1 million and \$0.4 million in the third quarter of fiscal years 2023 and 2022, respectively. The decrease of \$0.3 million in total other expense was primarily the result of:

- \$0.5 million decrease in interest expense as a result of decreased long-term debt; and
- \$0.2 million increase in other expense.

Income Taxes

We recorded an estimated income tax benefit (provision) of \$0.4 million and \$(3.3) million in the third quarter of fiscal years 2023 and 2022 on pre-tax (loss) income of \$(1.6) million and \$10.6 million, respectively. The tax benefit recorded for the third quarter of fiscal year 2023 differs from the U.S. federal statutory tax rate of 21.0% due primarily to foreign jurisdictions that are taxed at different rates, state taxes, tax impact of executive compensation, and nondeductible tax items. Our projected annual effective blended tax rate for fiscal year 2023, excluding discrete items, is approximately 33.5%.

Net Loss Attributable to Noncontrolling Interest

Net loss attributable to noncontrolling interest represents 10% and 49% of PDA and Trapani Fresh, respectively, of the net loss in the third quarter of fiscal years 2023 and 2022, respectively.

Nine Months Ended July 31, 2023 Compared to the Nine Months Ended July 31, 2022

Revenues

Total net revenues for the nine months ended July 31, 2023 were \$138.5 million, compared to \$144.9 million for the nine months ended July 31, 2022. The 4% decrease of \$6.4 million was primarily the result of decreased avocados, oranges and lemons agribusiness revenues, partially offset by increases in farm management and specialty citrus and other agribusiness revenues, as detailed below (in thousands):

| | Agribusiness Revenues for the Nine Months Ended July 31, | | | | | | | |
|----------------------------|--|----|---------|----|---------|-------|--|--|
| | 2023 | | 2022 | | Change | | | |
| Lemons | \$ 112,456 | \$ | 113,463 | \$ | (1,007) | (1)% | | |
| Avocados | 7,065 | | 16,920 | | (9,855) | (58)% | | |
| Oranges | 3,825 | | 7,226 | | (3,401) | (47)% | | |
| Specialty citrus and other | 4,163 | | 3,437 | | 726 | 21% | | |
| Farm management | 6,787 | | — | | 6,787 | % | | |
| Agribusiness revenues | \$ 134,296 | \$ | 141,046 | \$ | (6,750) | (5)% | | |



- Lemons: The decrease in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily related to decreased volume and lower prices of fresh lemons sold. During the first nine months of fiscal years 2023 and 2022, fresh lemon sales were \$75.6 million and \$79.8 million, in aggregate, on 4,206,000 and 4,271,000 cartons of lemons sold at average per carton prices of \$17.96 and \$18.68, respectively. Lemon revenues in the first nine months of fiscal years 2023 and 2022 included shipping and handling of \$17.5 million and \$19.0 million, brokered lemons and other lemon sales of \$14.8 million and \$11.5 million, and lemon by-product sales of \$3.1 million and \$3.1 million, respectively, and included legal settlement proceeds of \$1.4 million allocated to lemons in fiscal year 2023.
- Avocados: The decrease in the first nine months of fiscal year 2023, compared to the same period in fiscal year 2022, was primarily the result of decreased volume and lower prices of avocados sold, partially offset by legal settlement proceeds and crop insurance proceeds in fiscal year 2023. The California avocado crop typically experiences alternating years of high and low production due to plant physiology. During the first nine months of fiscal years 2023 and 2022, 3,763,000 and 7,936,000 pounds of avocados were sold at an average per pound price of \$1.06 and \$2.13, respectively. In addition, avocado revenues included legal settlement proceeds of \$2.4 million allocated to avocados and crop insurance proceeds of \$0.7 million in fiscal year 2023.
- Oranges: The decrease in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of decreased volume due to the sale of the Northern Properties in fiscal year 2023. During the first nine months of fiscal years 2023 and 2022, 223,000 and 590,000 cartons of oranges were sold at an average per carton price of \$17.15 and \$12.25, respectively.
- Specialty citrus and other: The increase in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of higher prices, partially offset by decreased volume of specialty citrus sold. During the first nine months of fiscal years 2023 and 2022, we sold 165,000 and 366,000 40-pound carton equivalents of specialty citrus at an average per carton price of \$24.70 and \$9.26, respectively.
- Farm management: Farm management revenues in the first nine months of fiscal year 2023 were \$6.8 million, primarily related to the Northern Properties farming, management and operations services. There were no farm management revenues in the first nine months of fiscal year 2022.

Other operations revenue in the first nine months of fiscal years 2023 and 2022 was \$4.2 million and \$3.9 million, respectively. The increase in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily related to an increase in leased land revenue.

Costs and Expenses

Total costs and expenses in the first nine months of fiscal year 2023 were \$118.0 million, compared to \$140.9 million in the same period of fiscal year 2022. The 16% decrease of \$22.9 million was primarily the result of increased gain on disposal of assets, primarily related to the Northern Properties sale partially offset by the loss on disposal of Cadiz Ranch assets, and increased agribusiness costs and expenses. Agribusiness costs and expenses are detailed below (in thousands):

Agribusiness Costs and Expenses for the Nine Months Ended July 31,

| | 2023 | | 2022 | | Change | |
|--------------------------------------|------|---------|---------------|----|--------|-------|
| acking costs | \$ | 38,952 | \$ 36,020 | \$ | 2,932 | 8% |
| Iarvest costs | | 16,574 | 17,031 | | (457) | (3)% |
| browing costs | | 24,186 | 21,240 | | 2,946 | 14% |
| hird-party grower and supplier costs | | 40,953 | 39,471 | | 1,482 | 4% |
| Depreciation and amortization | | 5,610 | 6,544 | | (934) | (14)% |
| Agribusiness costs and expenses | \$ | 126,275 | \$ 120,306 | \$ | 5,969 | 5% |

Packing costs: Packing costs consist primarily of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies and facility operating costs. In the first nine months of fiscal years 2023 and 2022, lemon packing costs were \$36.6 million and \$34.2 million, respectively. During the first nine months of fiscal years 2023 and 2022, we packed and sold 4,206,000 and 4,271,000 cartons of lemons at average per carton costs of \$8.69 and \$8.00, respectively. The increase in per carton packing costs was primarily related to increased labor and benefit costs. Additionally, in the first nine months of fiscal years 2023 and 2022, packing costs included \$2.4 million and \$1.8 million of shipping costs, respectively.



- Harvest costs: The decrease in harvest costs in the first nine months of fiscal year 2023, compared to the same period in fiscal year 2022, was primarily the result of decreased volume of avocados, oranges and specialty citrus harvested, partially offset by increased volume of lemons harvested.
- Growing costs: Growing costs, also referred to as cultural costs, consist of orchard maintenance costs such as cultivation, fertilization and soil amendments, pest control, pruning and irrigation. The increase in the first nine months of fiscal year 2023, compared to the same period in fiscal year 2022, was primarily related to the Northern Properties farm management costs which were expensed in fiscal year 2023 and were capitalized as cultural costs in fiscal year 2022, as well as farm management decisions based on weather, harvest timing and crop conditions.
- Third-party grower and supplier costs: We sell fruit that we grow and fruit that we procure from other growers and suppliers. The cost of procuring fruit from other growers and suppliers is referred to as third-party grower and supplier costs. The increase in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily the result of increased volume, partially offset by lower prices of third-party grower fruit sold. Of the 4,206,000 and 4,271,000 cartons of lemons packed and sold during the first nine months of fiscal years 2023 and 2022, 2,224,000 (53%) and 2,183,000 (51%), respectively, were procured from third-party growers at average per carton prices of \$12.11 and \$12.81. Additionally, in the first nine months of fiscal years 2023 and 2022, we incurred \$14.0 million and \$11.5 million, respectively, of costs for purchased, packed fruit for resale.
- Depreciation and amortization: Depreciation and amortization expense for the first nine months of fiscal years 2023 and 2022 was \$5.6 million and \$6.5 million, respectively. The decrease in the first nine months of fiscal year 2023, compared to the same period of fiscal year 2022, was primarily related to the Northern Properties sale in fiscal year 2023.

Other operations expenses were \$3.3 million in the first nine months of fiscal years 2023 and 2022.

(Gain) loss on disposal of assets, net was \$(29.2) million and \$0.5 million in the first nine months of fiscal years 2023 and 2022, respectively. The change is primarily related to the gain on the sale of the Northern Properties, partially offset by the loss on disposal of Cadiz Ranch assets in fiscal year 2023.

Gain on legal settlement was \$2.3 million in the first nine months of fiscal year 2023 due to the Settlement Agreement related to the Thomas fire.

Selling, general and administrative costs and expenses were \$19.9 million and \$16.8 million in the first nine months of fiscal years 2023 and 2022, respectively. The 19% increase of \$3.2 million was primarily the result of:

- \$1.8 million net increase in salaries, benefits and incentive compensation;
- \$0.2 million increase in selling expenses; and
- \$1.2 million net increase in other selling, general and administrative expenses, primarily associated with our strategic initiatives.

Other (Expense) Income

Total other expense was \$2.3 million and \$0.4 million in the first nine months of fiscal years 2023 and 2022, respectively. The increase of \$1.9 million in total other expense was primarily the result of:

- \$0.8 million decrease of interest expense as a result of decreased long-term debt; and
- \$2.7 million increase of other expense; primarily as a result of pension settlement costs

Income Taxes

We recorded an estimated income tax provision of \$5.5 million and \$1.4 million in the first nine months of fiscal years 2023 and 2022 on pre-tax income of \$18.2 million and \$3.7 million, respectively. The tax provision recorded for the first nine months of fiscal year 2023 differs from the U.S. federal statutory tax rate of 21.0% due primarily to foreign jurisdictions which are taxed at different rates, state taxes, tax impact of executive compensation, and nondeductible tax items. Our projected annual effective blended tax rate for fiscal year 2023, excluding discrete items, is approximately 33.5%.

Net Loss Attributable to Noncontrolling Interest

Net loss attributable to noncontrolling interest represents 10% and 49% of PDA and Trapani Fresh, respectively, of the net loss in the first nine months of fiscal years 2023 and 2022.

Segment Results of Operations

We operate in four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness. Our reportable operating segments are strategic business units with different products and services, distribution processes and customer bases. We evaluate the performance of our operating segments segments separately to monitor the different factors affecting financial results. Each segment is subject to review and evaluations related to current market conditions, market opportunities and available resources. See Note 19 - Segment Information for additional information regarding our operating segments.

Three Months Ended July 31, 2023, Compared to the Three Months Ended July 31, 2022

The following table shows the segment results of operations for the three months ended July 31, 2023 (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 33,585 \$ | 5,472 | \$ — \$ | 3,462 | \$ 8,573 \$ | \$ 51,092 | \$ 1,405 \$ | 52,497 |
| Intersegment revenue | — | 9,684 | (9,684) | — | — | | — | |
| Total net revenues | 33,585 | 15,156 | (9,684) | 3,462 | 8,573 | 51,092 | 1,405 | 52,497 |
| Costs and expenses | 30,758 | 13,140 | (9,684) | 3,030 | 7,866 | 45,110 | 6,917 | 52,027 |
| Depreciation and amortization | — | _ | — | — | — | 1,735 | 284 | 2,019 |
| Operating (loss) income | \$ 2,827 \$ | 2,016 | \$ — \$ | 432 | \$ 707 5 | \$ 4,247 | \$ (5,796) \$ | (1,549) |

The following table shows the segment results of operations for the three months ended July 31, 2022 (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|--------|
| Revenues from external customers | \$ 33,823 \$ | 6,337 | \$ — \$ | 12,578 | \$ 4,856 \$ | 5 57,594 | \$ 1,329 \$ | 58,923 |
| Intersegment revenue | — | 9,696 | (9,696) | — | | — | | _ |
| Total net revenues | 33,823 | 16,033 | (9,696) | 12,578 | 4,856 | 57,594 | 1,329 | 58,923 |
| Costs and expenses | 32,600 | 11,953 | (9,696) | 3,154 | 1,280 | 39,291 | 6,103 | 45,394 |
| Depreciation and amortization | — | — | — | — | — | 2,172 | 297 | 2,469 |
| Operating income (loss) | \$ 1,223 \$ | 4,080 | \$ _ \$ | 9,424 | \$ 3,576 \$ | 5 16,131 | \$ (5,071) \$ | 11,060 |

The following analysis should be read in conjunction with the previous section "Results of Operations."

Fresh Lemons

Fresh lemons segment revenue is comprised of sales of fresh lemons, lemon by-products, brokered lemons and other lemon revenue. For the third quarter of fiscal years 2023 and 2022, our fresh lemons segment total net revenues were \$33.6 million and \$33.8 million, respectively. The 1% decrease of \$0.2 million was primarily the result of:

- Fresh lemon sales decreased \$3.6 million;
- Lemon by-products sales decreased \$0.5 million; and
- Brokered lemons and other lemon sales increased \$3.8 million.

Costs and expenses associated with our fresh lemons segment include growing costs, harvest costs, cost of lemons we procure from third-party growers and suppliers, transportation costs and packing service charges incurred from the lemon packing segment to pack lemons for sale. For the third quarter of fiscal years 2023 and 2022, our fresh lemons segment costs and expenses were \$30.8 million and \$32.6 million, respectively. The 6% decrease of \$1.8 million was primarily the result of:

- Harvest costs increased \$1.0 million;
- Growing costs increased \$0.6 million;
- Third-party grower and supplier costs decreased \$3.5 million; and
- Transportation costs increased \$0.1 million.

Lemon Packing

Lemon packing segment revenue is comprised of packing revenue, intersegment packing revenue and shipping and handling revenue. For the third quarter of fiscal years 2023 and 2022, our lemon packing segment total net revenues were \$15.2 million and \$16.0 million, respectively. The 5% decrease of \$0.8 million was primarily the result of decreased volume of lemons packed.

Costs and expenses associated with our lemon packing segment consist of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies and facility operating costs. For the third quarter of fiscal years 2023 and 2022, our lemon packing costs and expenses were \$13.1 million and \$12.0 million, respectively. The 10% increase of \$1.1 million was primarily the result of increased labor and benefit costs.

For the third quarter of fiscal years 2023 and 2022, lemon packing segment operating income per carton sold was \$1.49 and \$2.70, respectively.

In the third quarter of fiscal years 2023 and 2022, the lemon packing segment included \$9.7 million of intersegment revenues that were charged to the fresh lemons segment to pack lemons for sale. Such intersegment revenues and expenses are eliminated in our consolidated financial statements.

Avocados

For the third quarter of fiscal years 2023 and 2022, our avocados segment had revenues of \$3.5 million and \$12.6 million, respectively.

Costs and expenses associated with our avocados segment include growing and harvest costs. For the third quarter of fiscal years 2023 and 2022, our avocados segment costs and expenses were \$3.0 million and \$3.2 million, respectively. The decrease of \$0.2 million primarily consists of the following:

- Harvest costs decreased \$0.7 million; and
- Growing costs increased \$0.5 million.

Other Agribusiness

For the third quarter of fiscal years 2023 and 2022, our other agribusiness segment total net revenues were \$8.6 million and \$4.9 million, respectively. The 77% increase of \$3.7 million was primarily the result of:

- Orange revenues decreased \$2.4 million;
- Specialty citrus and other revenues increased \$0.8 million; and
- Farm management revenues for the third quarter of fiscal year 2023 were \$5.4 million. There were no farm management revenues in the third quarter of fiscal year 2022.

Costs and expenses associated with our other agribusiness segment include growing costs, harvest costs and purchased fruit costs. For the third quarter of fiscal years 2023 and 2022, our other agribusiness costs and expenses were \$7.9 million and \$1.3 million, respectively. The 515% increase of \$6.6 million was primarily the result of:

- Harvest costs decreased \$0.4 million;
- Growing costs increased \$4.5 million; and
- Purchased fruit costs increased \$2.5 million.



Total agribusiness depreciation and amortization expenses for the third quarter of fiscal years 2023 and 2022 were \$1.7 million and \$2.2 million, respectively.

Corporate and Other

Our corporate and other operations had revenues of \$1.4 million and \$1.3 million for the third quarter of fiscal years 2023 and 2022, respectively.

Costs and expenses in our corporate and other operations for the third quarter of fiscal years 2023 and 2022 were approximately \$6.9 million and \$6.1 million, respectively, and include selling, general and administrative costs and expenses and loss on disposal of assets, net. Depreciation and amortization expenses for the third quarter of fiscal years 2023 and 2022 were similar at \$0.3 million.

Nine Months Ended July 31, 2023, Compared to the Nine Months Ended July 31, 2022

The following table shows the segment results of operations for the nine months ended July 31, 2023 (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 94,913 \$ | 17,543 \$ | 5 — \$ | 7,065 \$ | 5 14,775 \$ | 5 134,296 \$ | 4,172 \$ | 138,468 |
| Intersegment revenue | — | 27,356 | (27,356) | — | — | | _ | |
| Total net revenues | 94,913 | 44,899 | (27,356) | 7,065 | 14,775 | 134,296 | 4,172 | 138,468 |
| Costs and expenses (gain) | 94,035 | 36,568 | (27,356) | 4,053 | 13,365 | 120,665 | (9,180) | 111,485 |
| Depreciation and amortization | — | | — | — | — | 5,610 | 900 | 6,510 |
| Operating income | \$ 878 \$ | 8,331 \$ | 5 — \$ | 3,012 \$ | 5 1,410 \$ | 6 8,021 \$ | 12,452 \$ | 20,473 |

The following table shows the segment results of operations for the nine months ended July 31, 2022 (in thousands):

| | Fresh Lemons | Lemon Packing | Eliminations | Avocados | Other Agribusiness | Total Agribusiness | Corporate and Other | Total |
|----------------------------------|-----------------|------------------|--------------|----------|-----------------------|-----------------------|------------------------|---------|
| Revenues from external customers | \$ 94,415 \$ | 19,048 \$ | \$ | 16,920 | \$ 10,663 | \$ 141,046 | \$ 3,901 \$ | 144,947 |
| Intersegment revenue | — | 25,658 | (25,658) | — | — | — | — | _ |
| Total net revenues | 94,415 | 44,706 | (25,658) | 16,920 | 10,663 | 141,046 | 3,901 | 144,947 |
| Costs and expenses | 91,983 | 34,171 | (25,658) | 5,548 | 7,718 | 113,762 | 19,665 | 133,427 |
| Depreciation and amortization | — | | — | | — | 6,544 | 888 | 7,432 |
| Operating income (loss) | \$ 2,432 \$ | 10,535 \$ | \$ _ \$ | 11,372 | \$ 2,945 | \$ 20,740 | \$ (16,652) \$ | 4,088 |

The following analysis should be read in conjunction with the previous section "Results of Operations."

Fresh Lemons

Fresh lemons segment revenue is comprised of sales of fresh lemons, lemon by-products, brokered lemons and other lemon revenue. For the first nine months of fiscal years 2023 and 2022, our fresh lemons segment total net revenues were \$94.9 million and \$94.4 million, respectively. The 1% increase of \$0.5 million was primarily the result of:

- Fresh lemon sales decreased \$4.2 million;
- Brokered lemons and other lemon sales increased \$3.3 million; and
- Legal settlement proceeds allocated to fresh lemons for the first nine months of fiscal year 2023 was \$1.4 million.

Costs and expenses associated with our fresh lemons segment include growing costs, harvest costs, cost of lemons we procure from third-party growers and suppliers, transportation costs and packing service charges incurred from the lemon packing segment to pack lemons for sale. For the first nine months of fiscal years 2023 and 2022, our fresh lemons segment costs and expenses were \$94.0 million and \$92.0 million, respectively. The 2% increase of \$2.0 million was primarily the result of:

- Harvest costs increased \$1.7 million;
- Growing costs increased \$1.8 million;
- Third-party grower and supplier costs decreased \$3.6 million;
- Transportation costs increased \$0.5 million; and
- Intersegment costs and expenses increased \$1.7 million.

Lemon Packing

Lemon packing segment revenue is comprised of packing revenue, intersegment packing revenue and shipping and handling revenue. For the first nine months of fiscal years 2023 and 2022, our lemon packing segment total net revenues were \$44.9 million and \$44.7 million, respectively.

Costs and expenses associated with our lemon packing segment consist of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies and facility operating costs. For the first nine months of fiscal years 2023 and 2022, our lemon packing costs and expenses were \$36.6 million and \$34.2 million, respectively. The 7% increase of \$2.4 million was primarily the result of increased labor and benefit costs.

For the first nine months of fiscal years 2023 and 2022, lemon packing segment operating income per carton sold was \$1.98 and \$2.47, respectively.

In the first nine months of fiscal years 2023 and 2022, the lemon packing segment included \$27.4 million and \$25.7 million, respectively, of intersegment revenues that were charged to the fresh lemons segment to pack lemons for sale. Such intersegment revenues and expenses are eliminated in our consolidated financial statements.

Avocados

For the first nine months of fiscal years 2023 and 2022, our avocados segment had revenues of \$7.1 million and \$16.9 million, respectively.

Costs and expenses associated with our avocados segment include growing and harvest costs. For the first nine months of fiscal years 2023 and 2022, our avocados segment costs and expenses were \$4.1 million and \$5.5 million, respectively. The decrease of \$1.4 million primarily consisted of the following:

- Harvest costs decreased \$0.9 million; and
- Growing costs decreased \$0.6 million.

Other Agribusiness

For the first nine months of fiscal years 2023 and 2022, our other agribusiness segment total net revenues were \$14.8 million and \$10.7 million, respectively. The 39% increase of \$4.1 million was primarily the result of:

- Orange revenues decreased \$3.4 million;
- Specialty citrus and other revenues increased \$0.7 million; and
- Farm management revenues for the first nine months of fiscal year 2023 were \$6.8 million. There were no farm management revenues in the first nine months of fiscal year 2022.

Costs and expenses associated with our other agribusiness segment include growing costs, harvest costs and purchased fruit costs. For the first nine months of fiscal years 2023 and 2022, our other agribusiness costs and expenses were \$13.4 million and \$7.7 million, respectively. The 73% increase of \$5.6 million was primarily the result of:

- Harvest costs decreased \$1.2 million;
- Growing costs increased \$1.7 million; and
- Purchased fruit costs increased \$5.1 million.

Total agribusiness depreciation and amortization expenses for the first nine months of fiscal years 2023 and 2022 were \$5.6 million and \$6.5 million, respectively.

Corporate and Other

Our corporate and other operations had revenues of \$4.2 million and \$3.9 million for the first nine months of fiscal years 2023 and 2022, respectively.

Costs and expenses (gain) in our corporate and other operations for the first nine months of fiscal years 2023 and 2022 were approximately \$(9.2) million and \$19.7 million, respectively, and include selling, general and administrative costs and expenses, (gain) loss on disposal of assets, net and gain on legal settlement not allocated to the operating segments. Depreciation and amortization expenses for the first nine months of fiscal years 2023 and 2022 were similar at \$0.9 million.

Seasonal Operations

Historically, our agribusiness operations have been seasonal in nature with quarterly revenue fluctuating depending on the timing and the variety of crops being harvested. Cultural costs in our agribusiness tend to be higher in the first and second quarters and lower in the third and fourth quarters because of the timing of expensing cultural costs in the current year that were inventoried in the prior year. Our harvest costs generally increase in the second quarter and peak in the third quarter coinciding with the increasing production and revenue. Due to this seasonality and to avoid the inference that interim results are indicative of the estimated results for a full fiscal year, we present supplemental information for 12-month periods ended at the interim date for the current and preceding years.

Results of Operations for the Trailing Twelve Months Ended July 31, 2023 and 2022

The following table shows the unaudited results of operations (in thousands):

| | 1 | Trailing Twelve Months I July 31, | | |
|---|----|--------------------------------------|----|---------|
| | | 2023 | | 2022 |
| Net revenues: | | | | |
| Agribusiness | \$ | 172,531 | \$ | 173,347 |
| Other operations | | 5,595 | | 5,095 |
| Total net revenues | | 178,126 | | 178,442 |
| Costs and expenses: | | | | |
| Agribusiness | | 166,620 | | 154,727 |
| Other operations | | 4,425 | | 4,437 |
| (Gain) loss on disposal of assets | | (34,202) | | 612 |
| Gain on legal settlement | | (2,269) | | — |
| Selling, general and administrative | | 24,966 | | 21,028 |
| Total costs and expenses | | 159,540 | | 180,804 |
| Operating income (loss) | | 18,586 | | (2,362) |
| Other (expense) income: | | | | |
| Interest income | | 247 | | 154 |
| Interest expense, net of patronage dividends | | (1,455) | | (1,692) |
| Equity in earnings of investments, net | | 1,174 | | 1,413 |
| Other (expense) income, net | | (3,688) | | 112 |
| Total other expense | | (3,722) | | (13) |
| Income (loss) before income tax (provision) benefit | | 14,864 | | (2,375) |
| Income tax (provision) benefit | | (4,975) | | 3 |
| Net income (loss) | | 9,889 | | (2,372) |
| Loss (income) attributable to noncontrolling interest | | 310 | | (78) |
| Net income (loss) attributable to Limoneira Company | \$ | 10,199 | \$ | (2,450) |

The following analysis should be read in conjunction with the previous section "Results of Operations."

- Total revenues decreased \$0.3 million, primarily the result of decreased avocados agribusiness revenues, partially offset by farm management agribusiness revenues.
- Total costs and expenses decreased \$21.3 million, primarily the result of gain on disposal of assets and gain on legal settlement, partially offset by increased agribusiness costs and selling, general and administrative expenses.
- Total other expense increased \$3.7 million, primarily the result of increased other expense related to pension settlement costs.
- Income tax provision increased \$5.0 million, primarily the result of increased pre-tax income of \$17.2 million.

Liquidity and Capital Resources

Overview

Our primary sources of liquidity are cash and cash flows generated from our operations and use of our revolving credit facility. Our liquidity and capital position fluctuates during the year depending on seasonal production cycles, weather events and demand for our products. Typically, our first and last fiscal quarters coincide with the fall and winter months during which we are growing crops that are harvested and sold in the spring and summer, which are our second and third quarters. To meet working capital demand and investment requirements of our agribusiness and real estate development projects and to supplement operating cash flows, we utilize our revolving credit facility to fund agricultural inputs and farm management practices until sufficient returns from crops allow us to repay amounts borrowed. Raw materials needed to propagate the various crops grown by us consist primarily of fertilizer, herbicides, insecticides, fuel and water, all of which are readily available from local sources.

Material contractual obligations arising in the normal course of business consist primarily of purchase obligations, long-term fixed rate and variable rate debt and related interest payments and operating and finance leases. See Note 10 - Long-Term Debt and Note 12 - Leases for amounts outstanding as of July 31, 2023, related to debt and leases. Purchase obligations consist of contracts primarily related to packing supplies, the majority of which are due in the next three years.

We believe that the cash flows from operations and available borrowing capacity from our existing credit facilities will be sufficient to satisfy our capital expenditures, debt service, working capital needs and other contractual obligations for the next twelve months. We believe our revenue generating operations, distributions from equity investments and credit facilities will generate sufficient cash needed to operate beyond the next twelve months. In addition, we have the ability to control a portion of our investing cash flows to the extent necessary based on our liquidity demands.

Cash Flows from Operating Activities

For the nine months ended July 31, 2023, net cash used in operating activities was \$12.6 million, compared to net cash provided by operating activities of \$10.9 million for the nine months ended July 31, 2022. The significant components of our cash flows (used in) provided by operating activities were as follows:

- Net income for the nine months ended July 31, 2023 and 2022 was \$12.7 million and \$2.3 million, respectively. The components of net income in the nine months ended July 31, 2023, compared to the net income in the same period in fiscal year 2022 consist of an increase in operating income of \$16.4 million, an increase in total other expense of \$1.9 million and an increase in income tax provision of \$4.2 million.
- Adjustments to reconcile net income to net cash (used in) provided by operating activities:
 - Adjustments used \$14.1 million and provided \$11.9 million in the nine months ended July 31, 2023 and 2022, respectively, primarily related to depreciation and amortization, gain on disposal of assets, stock compensation expense and deferred income taxes.
 - Changes in operating assets and liabilities used \$11.1 million and \$3.3 million of operating cash in the nine months ended July 31, 2023 and 2022, respectively, primarily related to accounts receivables/other from related parties, cultural costs, prepaid expenses/other current assets, accounts payable/growers and suppliers payable and accrued liabilities/payables to related parties.

Cash Flows from Investing Activities

For the nine months ended July 31, 2023 and 2022, net cash provided by (used in) investing activities was \$92.4 million and \$(5.3) million, respectively.

- The \$92.4 million of cash provided by investing activities during the nine months ended July 31, 2023 was comprised primarily of net proceeds from sales of assets of \$98.5 million, net proceeds from the sale of real estate development assets of \$2.6 million, partially offset by capital expenditures of \$9.0 million, primarily related to orchard and vineyard development.
- The \$5.3 million of cash used in investing activities during the nine months ended July 31, 2022 was comprised primarily of capital expenditures of \$7.7 million related to orchard and vineyard development and investments in mutual water companies and water rights of \$0.5 million, partially offset by collection of note receivable of \$2.8 million.



Cash Flows from Financing Activities

For the nine months ended July 31, 2023 and 2022, net cash used in financing activities was \$69.6 million and \$4.8 million, respectively.

- The \$69.6 million of cash used in financing activities during the nine months ended July 31, 2023 was comprised primarily of net repayments of long-term debt of \$64.9 million and common and preferred stock dividends of \$4.4 million.
- The \$4.8 million of cash used in financing activities during the nine months ended July 31, 2022 was comprised primarily of common and preferred dividends of \$4.4 million and the exchange of common stock of \$1.1 million, partially offset by proceeds from equipment financings of \$1.0 million.

Transactions Affecting Liquidity and Capital Resources

Credit Facilities and Long-Term Debt

We finance our working capital and other liquidity requirements primarily through cash from operations and from our AgWest Farm Credit Facility, which includes the Master Loan Agreement (the "MLA") and Supplements. In addition, we have Banco de Chile term loans and COVID-19 loans. Additional information regarding these loans can be found in Note 10 - Long-Term Debt.

In June 2021, we entered into the MLA with AgWest Farm Credit, formerly known as Farm Credit West, PCA (the "Lender"), together with the Supplements and a Fixed Interest Rate Agreement, which extends the principal repayment to July 1, 2026. The MLA governs the terms of the Supplements.

The Supplements provide aggregate borrowing capacity of \$115.0 million, comprised of \$75.0 million under the Revolving Credit Supplement and \$40.0 million under the Non-Revolving Credit Supplement. As of July 31, 2023, our outstanding borrowings under the AgWest Farm Credit Facility were \$40.0 million and we had \$75.0 million of availability.

On January 31, 2023, the Company sold the Northern Properties which resulted in total net proceeds of \$98.4 million. The proceeds were used to pay down all of the Company's domestic debt except the Non-Revolving Credit Supplement.

The MLA subjects us to affirmative and restrictive covenants including, among other customary covenants, financial reporting requirements, requirements to maintain and repair any collateral, restrictions on the sale of assets, restrictions on the use of proceeds, prohibitions on the incurrence of additional debt and restrictions on the purchase or sale of major assets of our business. We are also subject to a financial covenant that requires us to maintain compliance with a specified debt service coverage ratio greater than or equal to 1:25:1.0 on an annual basis. We were in compliance with the covenants as of October 31, 2022. In September 2023, the Lender modified the covenant to defer measurement at October 31, 2023 and resume a debt service coverage ratio of 1.25:1.0 measured as of October 31, 2024.

In February 2023, the Lender declared an annual cash patronage dividend of 1.25% of average eligible loan balances, and we received \$1.4 million in the second quarter of fiscal year 2023. In the first quarter of fiscal year 2022, the Lender declared an annual patronage dividend of \$1.6 million, which we received in the second quarter of fiscal year 2022.

Dividends

The holders of the Series B Convertible Preferred Stock and the Series B-2 Preferred Stock are entitled to receive cumulative cash dividends. Such preferred dividends paid were \$0.4 million in the nine months ended July 31, 2023 and 2022.

Cash dividends declared in the nine months ended July 31, 2023 and 2022 were \$0.225 per common share and such dividends paid were \$4.0 million in the nine months ended July 31, 2023 and 2022.

Critical Accounting Estimates

The preparation of our consolidated financial statements in accordance with GAAP requires us to develop critical accounting policies and make certain estimates, assumptions and judgments that may affect the reported amounts of assets, liabilities, revenues and expenses. We base our estimates and judgments on historical experience, available relevant data and other information that we believe to be reasonable under the circumstances, and we continue to review and evaluate these estimates. Actual results may materially differ from these estimates under different assumptions or conditions as new or additional information become available in future periods. During the nine months ended July 31, 2023, our critical accounting policies and estimates have not changed since the filing of our Annual Report on Form 10-K as of October 31, 2022. Please refer to that filing for a description of our critical accounting policies and estimates.

Item 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no material changes in the disclosures discussed in the section entitled "Quantitative and Qualitative Disclosures about Market Risk" in Part II, Item 7A of our Annual Report on Form 10-K for the fiscal year ended October 31, 2022, as filed with the SEC on December 22, 2022.

Item 4. Controls and Procedures

Disclosure Controls and Procedures. As of July 31, 2023, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our "disclosure controls and procedures," as such term is defined in Rule 13a-15(e) promulgated under the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer swere effective as of the end of the period covered by this Quarterly Report.

Changes in Internal Control over Financial Reporting. There have been no significant changes in our internal control over financial reporting during the quarter ended July 31, 2023, or, to our knowledge, in other factors that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the Effectiveness of Controls. Control systems, no matter how well conceived and operated, are designed to provide a reasonable, but not an absolute, level of assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we are a party to various lawsuits, arbitrations or mediations that arise in the ordinary course of business. The disclosure called for by Part II, Item 1 regarding our legal proceedings is incorporated by reference herein from Part I, Item 1 Note 17 - Commitments and Contingencies of the Notes to the Consolidated Financial Statements in this Quarterly Report.

Item 1A. Risk Factors

There have been no material changes in the disclosures discussed in the section entitled "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended October 31, 2022, as filed with the SEC on December 22, 2022.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

None.

Item 6. Exhibits

| Exhibit Number | Exhibit |
|-------------------|---|
| 3.1 | Restated Certificate of Incorporation of Limoneira Company, dated July 5, 1990 (Incorporated by reference to Exhibit 3.1 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 3.2 | Agreement of Merger Between Ronald Michaelis Ranches, Inc. and Limoneira Company, dated June 24, 1997 (Incorporated by reference to Exhibit 3.6 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 3.3 | Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated April 22, 2003 (Incorporated by reference to Exhibit 3.7 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 3.4 | Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated March 24, 2010 (Incorporated by reference to Exhibit 3.9 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 3.5 | Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated March 29, 2017 (Incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, filed March 31, 2017 (File No. 001-34755)) |
| 3.6 | Amended and Restated Bylaws of Limoneira Company (Incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, filed October 27, 2021 (File No. 001-34755)) |
| 4.1 | Rights Agreement dated December 20, 2006 between Limoneira Company and The Bank of New York, as Rights Agent (Incorporated by reference to Exhibit 4.2 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 4.2 | Certificate of Designation, Preferences and Rights of \$8.75 Voting Preferred Stock, \$100.00 Par Value, Series B of Limoneira Company, dated May 21, 1997 (Incorporated by reference to Exhibit 3.4 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 4.3 | <u>Amended Certificate of Designation, Preferences and Rights of \$8.75 Voting Preferred Stock, \$100.00 Par Value, Series B of Limoneira</u> <u>Company, dated May 21, 1997 (Incorporated by reference to Exhibit 3.5 to the Company's Registration Statement on Form 10, and</u> <u>amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u> |
| 4.4 | Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock, \$.01 Par Value, of Limoneira Company, dated November 21, 2006 (Incorporated by reference to Exhibit 3.8 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885)) |
| 4.5 | Certificate of Designation, Preferences and Rights of 4% Voting Preferred Stock, \$100.00 Par Value, Series B-2 of Limoneira Company, dated March 20, 2014 (Incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, filed March 24, 2014 (File No. 001-34755)) |

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| Exhibit Numbe | | Exhibit |
|------------------|---|---|
| | | <u>Purchase and Sale Agreement and Joint Escrow Instructions, dated October 10, 2022, by and between Limoneira Company and PGIM</u> Real Estate Finance, LLC (Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed January 31, |
| 10.1 | | 2023) |
| 10.2 | | First Amendment to Purchase and Sale Agreement and Joint Escrow Instructions, dated January 17, 2023 (Incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed January 31, 2023) |
| 10.3 | | Second Amendment to Purchase and Sale Agreement and Joint Escrow Instructions, dated January 24, 2023 (Incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K, filed January 31, 2023) |
| 10.4 | | Farm Management Agreement, dated January 31, 2023, by and between Capital Agricultural Property Services, Inc. and Limoneira Company (Incorporated by reference to Exhibit 10.6 to the Company's Quarterly Report on Form 10-Q, filed March 9, 2023) |
| 10.5 | | Grower Packing & Marketing Agreement, dated as of January 31, 2023, by and between Limoneira Company and PAI Centurion Citrus, LLC (Incorporated by reference to Exhibit 10.7 to the Company's Quarterly Report on Form 10-Q, filed March 9, 2023) |
| 31.1* | | Certification of the Principal Executive Officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a) |
| 31.2* | | Certification of the Principal Financial Officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a) |
| 32.1* | | Certification of the Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002 |
| 32.2* | | Certification of the Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002 |
| 101* | | The following information from the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2023 formatted in Inline XBRL (Extensible Business Reporting Language) includes: (i) the Consolidated Balance Sheets (Unaudited), (ii) the Consolidated Statements of Operations (Unaudited), (iii) the Consolidated Statements of Comprehensive (Loss) Income (Unaudited), (iv) the Consolidated Statements of Stockholders' Equity and Temporary Equity (Unaudited), (v) the Consolidated Statements of Cash Flows (Unaudited), and (vi) the Notes to Consolidated Financial Statements (Unaudited) |
| | | |
| 104 | | The cover page for the Company's Quarterly Report on Form 10-Q for the quarter ended July 31, 2023 has been formatted in Inline XBRL |
| | * | Filed or furnished herewith, |

In accordance with Item 601(b)(32)(ii) of Regulation S-K and SEC Release Nos. 33-8238 and 34-47986, Final Rule: Management's Report on Internal Control Over Financial Reporting and Certification of Disclosure in Exchange Act Periodic Reports, the certifications furnished in Exhibits 32.1 and 32.2 hereto are deemed to accompany this Quarterly Report on Form 10-Q and will not be deemed "filed" for purposes of Section 18 of the Exchange Act. Such certifications will not be deemed to be incorporated by reference into any filing under the Securities Act or the Exchange Act, except to the extent that the registrant specifically incorporates it by reference.

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LIMONEIRA COMPANY

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LIMONEIRA COMPANY

September 7, 2023

By: /s/ HAROLD S. EDWARDS

Harold S. Edwards Director, President and Chief Executive Officer (Principal Executive Officer)

September 7, 2023

By: /s/ MARK PALAMOUNTAIN

Mark Palamountain Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)

Certification of the Principal Executive Officer Pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)

I, Harold S. Edwards, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Limoneira Company (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to
 ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those
 entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

September 7, 2023

/s/ Harold S. Edwards

Harold S. Edwards, Director, President, and Chief Executive Officer (Principal Executive Officer)

Certification of the Principal Financial Officer Pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)

I, Mark Palamountain, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Limoneira Company (the "Registrant");
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
- 4. The Registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
- 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

September 7, 2023

/s/ Mark Palamountain

Mark Palamountain, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)

Certification of the Principal Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350)

In connection with the Quarterly Report on Form 10-Q for the quarter ended July 31, 2023 (the "Report") of Limoneira Company (the "Registrant"), as filed with the Securities and Exchange Commission on the date hereof, I, Harold S. Edwards, hereby certify that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

September 7, 2023

/s/ Harold S. Edwards

Harold S. Edwards, Director, President, and Chief Executive Officer (Principal Executive Officer)

Certification of the Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350)

In connection with the Quarterly Report on Form 10-Q for the quarter ended July 31, 2023 (the "Report") of Limoneira Company (the "Registrant"), as filed with the Securities and Exchange Commission on the date hereof, I, Mark Palamountain, hereby certify that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

September 7, 2023

/s/ Mark Palamountain

Mark Palamountain, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)