# LIMONEIRA

SINCE 1893



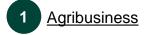
## Cautionary Statement

The following information and the statements made during this presentation contain forward-looking statements. These forward-looking statements are based on Management's current expectations and beliefs, as well as a number of assumptions concerning future events. Forward-looking statements include information concerning our possible or assumed future results of operations, weather-related phenomena, pricing and supply of raw materials, industry environment, business strategies, financing plans for land development activities, the effects of regulation, and labor disruptions. These statements are subject to known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside Management's control, that could cause actual results to differ materially from the results discussed in the forward-looking statements including those set forth under the heading "Risk Factors" in the Company's filings with the Securities and Exchange Commission (SEC). All forward-looking statements in this presentation speak only as of the date of this presentation. The Company expressly disclaims any obligation or undertaking to update or revise any forward-looking statements. This document may also contain non-GAAP financial information. Management uses this information in its internal analysis of results and believes that this information may be informative to investors in gauging the quality of our financial performance, identifying trends in our results and providing meaningful period-to-period comparisons. For a reconciliation of non-GAAP financial measures presented in this document see the Appendix to this presentation.



### **Drivers of Growth**

Business Segment









Water Rights









Timing of Cash Flows

Near-term

Near-term

Near-term

Medium-term

Expanding Global Agribusiness with Increasing Operating Cash Flow and Proceeds from Sale of Real Estate Development Assets



# Unlocking Hidden Value and Expanding Leading Agriculture Position

### Limoneira is Asset Rich and Unlocking the Value of 10,700 Acres of Agricultural Lands, Real Estate Development Opportunities and Water Rights in Southern California and Arizona

#### Agricultural Assets Founded in 1893

- One of the largest growers and marketers of lemons in US
- One of the largest grower of avocados in US
- 7,500 planted acres
  - 1,500 acres non-bearing and expected to become bearing in next four years
- Expanding agribusiness globally

#### Real Estate Developments

- Beginning to unlock value of extensive real estate holdings
- Converting agricultural land in three desirable California coastal counties (Ventura, Santa Barbara, and San Luis Obispo) into residential and commercial real estate
- Expect to monetize projects in near future resulting in significant cash flows

#### Rental Properties

Generates steady earnings and cash flow



# Significant Asset Base Unlocking Hidden Value

As of October 31, 2015	<u>FMV</u>	Net Book Value
<ul> <li>Agricultural assets (1)</li> <li>Ventura County (4,000 acres)</li> <li>Tulare County (3,200 acres)</li> <li>Yuma, Arizona (1,300 acres)</li> </ul>	\$XXXM \$XXXM \$XXXM	Current median/mean range for agricultural land transactions in Ventura County is \$64K to \$80K/acre; Tulare County is \$13K to \$16K/acre <sup>(4)</sup> Solution  Solu
<ul> <li>Real estate development assets (2)</li> <li>Santa Paula Gateway         – Residential(3)</li> <li>Windfall Farms</li> <li>Santa Maria</li> </ul>	\$XXXM \$XXXM \$XXXM	See page 17 for details  \$59.2M   Net book value for the East Area I project is \$39K per unit or \$59M  \$11.0M
<ul><li>Rental assets</li></ul>	\$XXXM	\$19.6M
<ul><li>Water investments</li></ul>	\$XXXM	\$5.6M
<ul> <li>Calavo investment<sup>(5)</sup></li> </ul>	\$18.5M	\$18.5M
<ul> <li>Less associated debt</li> </ul>	(\$89.2M)	(\$89.2M)
<ul> <li>Net Asset Value</li> </ul>	\$XXXM	<u>\$159.9M</u>

<sup>(1)</sup> Ag assets Includes land, buildings and orchards



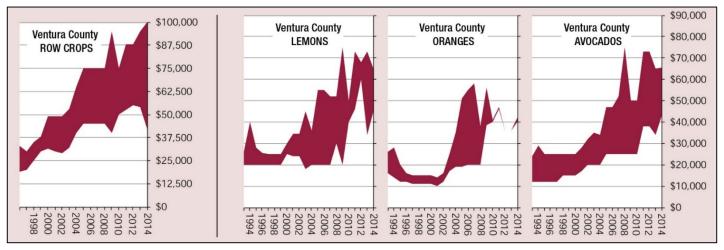
<sup>(2)</sup> Excludes agricultural assets

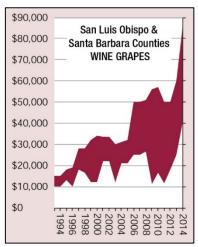
<sup>(3)</sup> In addition to residential, the Company estimates it will generate positive net cash benefits from commercial and light industrial development in Santa Paula Gateway

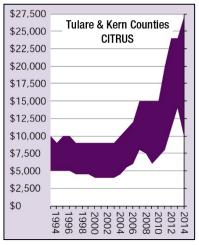
<sup>(4)</sup> Per county assessor records from 2012

Calavo Growers (NASDAQ: CVGW) investment, based on 360,000 shares at \$51.41 share price as of Oct. 31, 2015

## Agriculture Land Value Trends







Source: 2015 Trends in Agriculture Land and Lease Values – California & Nevada, presented by the California Chapter of The American Society of Farm Managers and Rural Appraisers (ASFMRA)



# Real Estate Development Recent Announcements

- Entered agreement with The Lewis Group of Companies to develop Harvest at Limoneira (formerly Santa Paula Gateway Project)
  - Development partnership to be called Limoneira Lewis Community Builders, LLC
- Limoneira received \$20 million in November 2015 from Lewis Group for its interest in joint-venture
- Limoneira expects to receive ~70% of Project total cash flow ~ \$100 million to \$130 million net cash flow over 7 to 10 year life of project, including initial \$20 million received from Lewis
- Expect to begin selling developed lots to builders in fourth quarter of 2017
- Range of residential unit selling prices expected to be between \$300,000 and \$750,000
- Limoneira retains all commercial and light industrial property
  - Represents additional cash flow opportunity



# Recent Investments Position Business for Increasing Revenue, Cash Flow and EPS

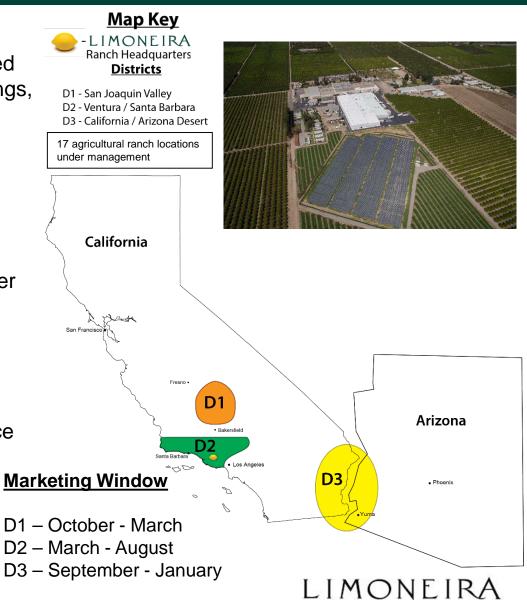
- 55% land growth since 2010
  - Driven by growth in total lemon acres
  - Bearing acreage anticipated to increase by 30% or 2,000 acres which is anticipated to increase production by 1.0 to 1.3 million cartons annually
- Expansion of lemon packing facilities began operations March 2016
  - Expected to increase efficiency and double annual lemon packing capacity
  - Anticipated cost reduction in 2016 of ~\$1 per carton packed (~\$3M on 3M cartons)
- Ongoing vineyard development at Windfall should begin production in 2017
- Completed farm worker housing project and expanded rental business
  - Expected to generate revenue of approximately \$0.9 million on an annual basis



Path to expanded Agribusiness Operating Income and Cash Flow

# 1 Agribusiness Overview

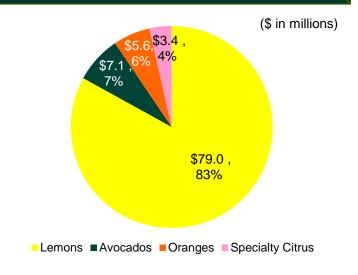
- Significant land owned and managed ~90% is used for agricultural plantings, including:
  - 4,200 acres of lemons
  - 1,100 acres of avocados
  - 1,400 acres of oranges
  - 900 acres of specialty and other crops
- High percentage of fresh utilization
- Significant water rights
- Well trained and retentive labor force
- GLOBALGAP Certified



## AgribusinessLemons

- Limoneira represents ~5% 10% of fresh lemon market in US and ~12% of US lemon export market
- Fresh lemons represent a ~\$400M market in the US and a \$1.9B market globally
- Above average fresh utilization
- Pricing based on global supply/demand<sup>(2)</sup>
  - FY 2015 averaged \$24.81 per carton
  - FY 2014 averaged \$24.07 per carton
  - FY 2013 averaged \$16.61 per carton
  - FY 2012 averaged \$16.42 per carton
- Emerging markets represent significant opportunity for increased per capita consumption

### Agribusiness Sales by Category<sup>(1)</sup>



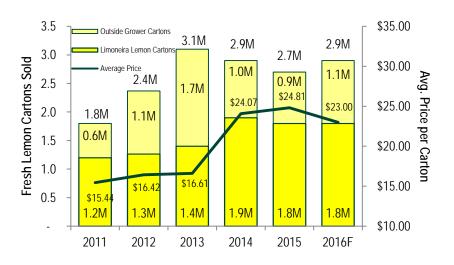


<sup>(1)</sup> For the fiscal year ended October 31, 2015

<sup>(2)</sup> Average prices have ranged from \$15.44 to \$24.81 per carton over the past five years

## Lemon Segment Key Drivers

#### **Lemon Volume and Pricing**



#### **Lemon Revenue and Operating Profit**



- Expect to add 1,500 full bearing lemon acres by FY 2020
  - Represents ~1 million additional cartons
- 10 year growth plan from 2 million to 10 million cartons sold
- Added packing house capacity allows for additional growth of outside growers

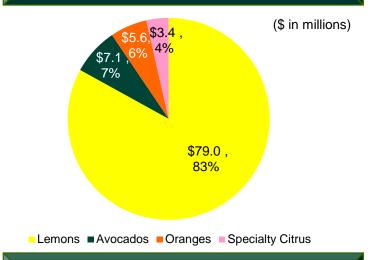


# AgribusinessAvocados

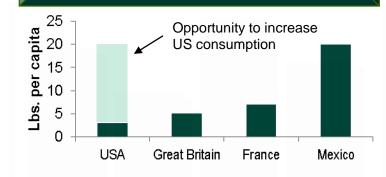
- US fresh avocado market
  - Consumer Market: \$3.0B
  - Producer Market: \$1.3B
- Total avocado consumption in the US has increased more than 100% over the past decade
- Selling through Calavo Growers (NASDAQ: CVGW) since 2005
- Avocado production is volatile<sup>(2) (3)</sup>
  - FY 2015 7M lbs at \$1.02 per lb.
  - FY 2014 7M lbs at \$1.10 per lb.
  - FY 2013 15M lbs at \$0.78 per lb.
  - FY 2012 12M lbs at \$0.79 per lb.

#### (1) For the fiscal year ended October 31, 2015

### Agribusiness Sales by Category<sup>(1)</sup>



### **Avocado per Capita Consumption**

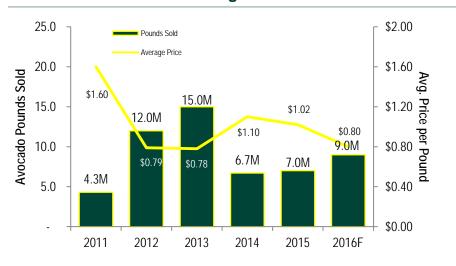




<sup>(2)</sup> Annual production has ranged from 2.4 million lbs. to 17.7 million lbs. over the past five years

## Avocado Segment Key Drivers

#### **Avocado Volume and Pricing**



#### **Avocado Revenue and Operating Profit**

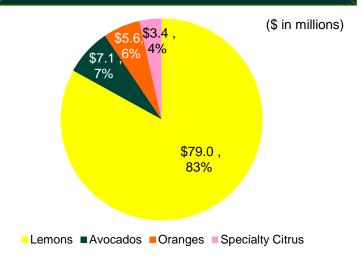




# AgribusinessOranges

- US orange market = ~\$2.8B
- Navel variety
  - 95% of orange acreage
  - Peak production: January through April
- Independent packing houses process and ship
  - 70% retail
  - 30% food service
- Current production on 1,400 acres
  - Elimination of Sheldon lease will reduce expenses by
     ~\$1.0 million \$1.4 million beginning in 2016
- Opportunity to market and sell Limoneira branded oranges directly to our customers and capture advantages being realized with lemons

### Agribusiness Sales by Category<sup>(1)</sup>

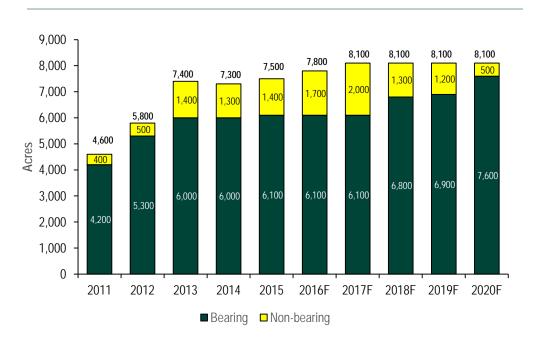




## Agribusiness Land Growth

- 55% land growth since 2010
  - Driven by growth in total lemon acres
- Focused on continued agricultural acre growth in coming years
- Investments in packing house operations complement acre growth

#### **Total Planted Acres**





## Santa Paula Packing House Expansion

- Expanded Santa Paula lemon packing facilities operational in March 2016
- Expected to increase efficiency and double the annual capacity of lemon packing operations with significantly less labor costs
- Long-term, expanded facility will maximize growth opportunities and improve operation margins







## Real Estate Development

### Overview

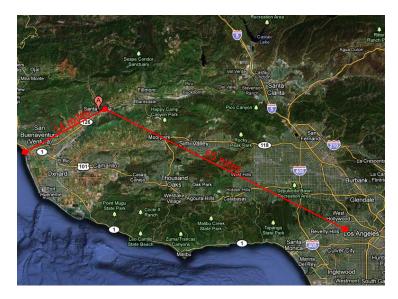
- Limoneira is one of the largest land owners in Ventura County, CA
  - Ideal location with close proximity to Pacific Coast and 65 miles from Los Angeles
  - Deep roots in community dating back to 1893 and strong track record of successful real estate development
- Converting agricultural land in desirable California coastal areas into development property
  - Developable land parcels for residential, commercial and industrial use
- Significant time and capital invested since 2004 on current real estate development projects
- Entered agreement with the Lewis Group of Companies to develop of the Santa Paula Gateway Project
  - Development partnership is called Limoneira Lewis Community Builders, LLC
- Begin detailed project planning and permitting for the Project
- Expect to begin selling developed lots to builders during fourth quarter 2017
- Capitalize on limited housing starts, rising land values and expanding population in Ventura County



### 2 Real Estate Development Santa Paula East Area I & II

- Desirable residential location
  - Located in Ventura County
  - 14 miles from Pacific Coast
  - 65 miles from Los Angeles
  - Easy access to several major highways and other transportation hubs
- Ideal climate
  - Average daytime high: 75 degrees
  - Average annual rainfall: 14 in.
- Abundant supply of water
- Santa Paula referred to as the "Citrus Capital of the World"







## Real Estate Development Santa Paula East Area I & II (continued)

- Expect lot sales to multiple homebuilders
- Estimated initial home sales prices ~\$390,000
- Potential neighborhood units
  - Hallock ~ 126 detached condos and 90 high density residential (TBD)
  - Haun Creek ~ 259 single family and 140 detached condos
  - Foothill ~ 300 single family and 200 detached condos
  - Santa Paula Creek ~ 275 single family and 110 detached condos
- East Area 1 represents approximately 25% of single family detached homes expected to be built in Ventura County in the next several years
- Grading to begin summer 2016
- Lot sales to begin in late 2017





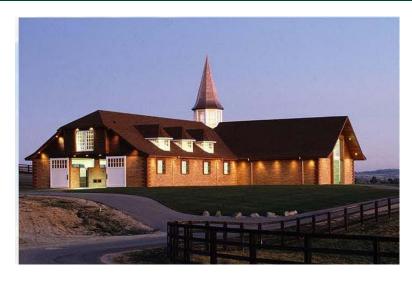
## Real Estate Development Commercial Opportunity for East Area I & II

- East Area I & II includes:
  - 560,000 sq. ft commercial space
  - 150,000 sq. ft light industrial facilities
- Over 40 acres available for commercial development
- Strong interest from future retail tenants including big box retail, drug stores, bank, out-patient medical facilities, and educational centers
- Synergies between the residential and commercial components of the Santa Paula Gateway will create a highly desirable community
- Commercial developments not included in Lewis Group joint-venture
  - Represents additional cash flow opportunity for Limoneira



## 2 Real Estate Development Windfall Farms

- 720 acre property located in Paso Robles, CA
- Up to 76 lots available
- Vineyard development in process
  - A total of 220 acres planted in FY 2014 and 2015
- Currently negotiating wine grape supply contracts with branded wineries for first harvest scheduled for 2017







## 2 Real Estate Development Windfall Farms - Planting









## Rental Operations

- Rental operations comprised of 260 farm worker house units, including new units, commercial property, 600 acres of agricultural land and organic recycling facilities
- Plan to develop 71 additional agricultural workforce housing units in Santa Paula; 65 completed to date
  - Completed units fully rented in Q4 2015
  - Expected to add approximately \$900,000 of annual revenue
- Additional rental operations planned for East Area II



## Water Rights

- Significant water rights, usage rights, and pumping rights to the water in aquifers associated with Limoneira land
  - Approximately 28,000 acre feet of water affiliated with owned LMNR properties
  - Approximately 8,600 acre feet of adjudicated water rights in the Santa Paula basin
  - Approximately 11,700 acre feet of Class 3 Colorado River water rights
  - Tag right for 500 acre feel per year for future water distribution and sales from Cadiz, Inc.
- Substantial investments made in water companies to support and exceed farming needs<sup>(1)</sup>
- Adjudicated water rights transaction average: ~\$16.5K per acre foot<sup>(2)</sup>
- Currently seeking innovation opportunities for increased water use efficiency and development of new sources of supply
- Established partnership with Water Asset Management to monetize Colorado River water rights





- (1) Own shares in the following mutual water companies: Farmers Irrigation Co., Canyon Irrigation Co., San Cayetano Mutual Water Co., Pioneer Water Company, and the Middle Road Mutual Water Co.
- (2) Santa Paula Basin Pumper's Association



## Fiscal Year 2015 Financial Results

- Fiscal Year 2015 revenue was \$100.3 million
- EBITDA increased 10% compared to prior year to \$15.4 million
  - Includes \$5.0 million gain associated with sale of Calavo Growers, Inc.
     common stock and \$1.0 million gain associated with sale of Wilson Ranch in Q4 FY2015
- Net income applicable to common stock increased 2% compared to prior year to \$7.1 million



## Recent Business Highlights

- Generated Q1 FY2016 revenue of \$25.0 million
  - Lower lemon volume in Yuma, Arizona
- Encouraged by initial lemon volume in California and more favorable lemon pricing trends
- Encouraged by initial strong orange volume and pricing trends
- Santa Paula expanded packing house becoming operational will improve agribusiness margins
  - Expect cost reduction of ~\$1 per carton pack beginning in March 2016
- Increased FY 2016 annual guidance
- Raised quarterly dividend by 11% in December 2015



## Raised Fiscal Year 2016 Outlook

### Raised Guidance Range as of March 10, 2016

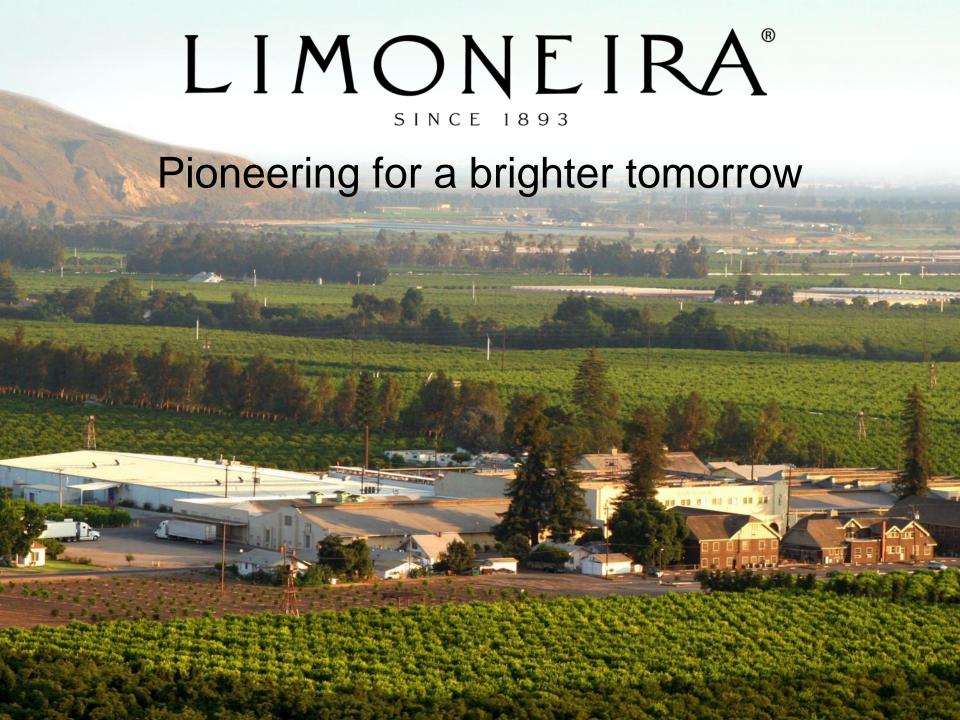
- Anticipate selling between 2.7 million and 3.0 million cartons of fresh lemons at an average price of approximately \$23.00 per carton
- Anticipate selling approximately 8.5 to 9.5 million pounds of avocados at approximately \$0.80 per pound
- Expects operating income in range of \$8.6 million to \$9.1 million
  - Represents increase of approximately 85% compared to fiscal year 2015
- Expects EBITDA in range of \$14.6 million to \$15.1 million
- Expects earnings per diluted share in range of \$0.28 to \$0.33; excluding certain expenses\*, earnings per diluted share are expected to be in the range of \$0.33 to \$0.38



## Adjusted EBITDA Reconciliation

\$ in thousands	Fiscal Years Ended October 31,											
	2010		2011		2012			2013		2014		2015
Net Income	\$	323	\$	1,598	\$	3,150	\$	4,906	\$	6,991	\$	7,082
Interest Expense		3,506		619		(335)		(672)		(60)		148
Income Taxes		(72)		707		1,978		3,235		3,573		3,974
Depreciation & Amortization		2,337		2,207		2,131		2,403		3,516		4,184
EBITDA		6,094		5,131		6,924		9,872		14,020	•	15,388
Impairment of Real Estate Assets		2,422		1,196		-		95		435		-
Adjusted EBITDA	\$	8,516	\$	6,327	\$	6,924	\$	9,967	\$	14,455	\$ ^	15,388





Dan Miller celebrated 50 years of service with the Edwards Farming Group and Limoneira Company on May 10, 1965. Dan is currently the Foreman on the San Cayetano Ranch.





Rosa Fernandez retired on June 26, 2015 after 40 years of service in the Santa Paula packinghouse. Rosa worked as a grader, a button operator and was a janitor at the time of her retirement.





Esperanza Nuno retired on July 15, 2015 after 40 years of service as a grader in the Santa Paula packinghouse.





Adan Cervantes retired on July 24, 2014 after 40 years in farming. Adan worked for Sheldon Ranches and joined Limoneira as an Irrigation Forman in January, 2012 as part of the Sheldon Ranch lease.





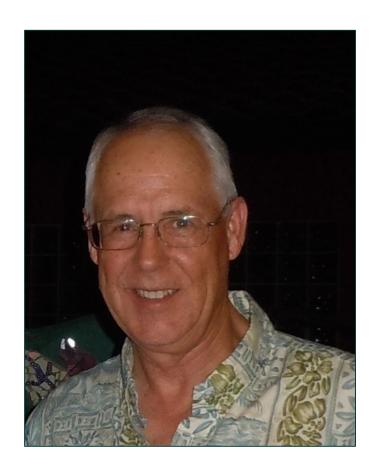
Doug Hawkins retired on August 28, 2015. Limoneira was fortunate enough to bring Doug out of his first retirement to help with both the Farm Worker Housing and LPH new pack line construction projects. Doug was with Limoneira for 3 ½ years.







Mark Spencer, the General Manager of Associated Citrus Packers (ACP) in Yuma, retired on September 18, 2015 after a lifelong career in the Citrus industry in Yuma. Mark joined Limoneira Company with the merger of Associated Citrus Packers (ACP) in August of 2013.

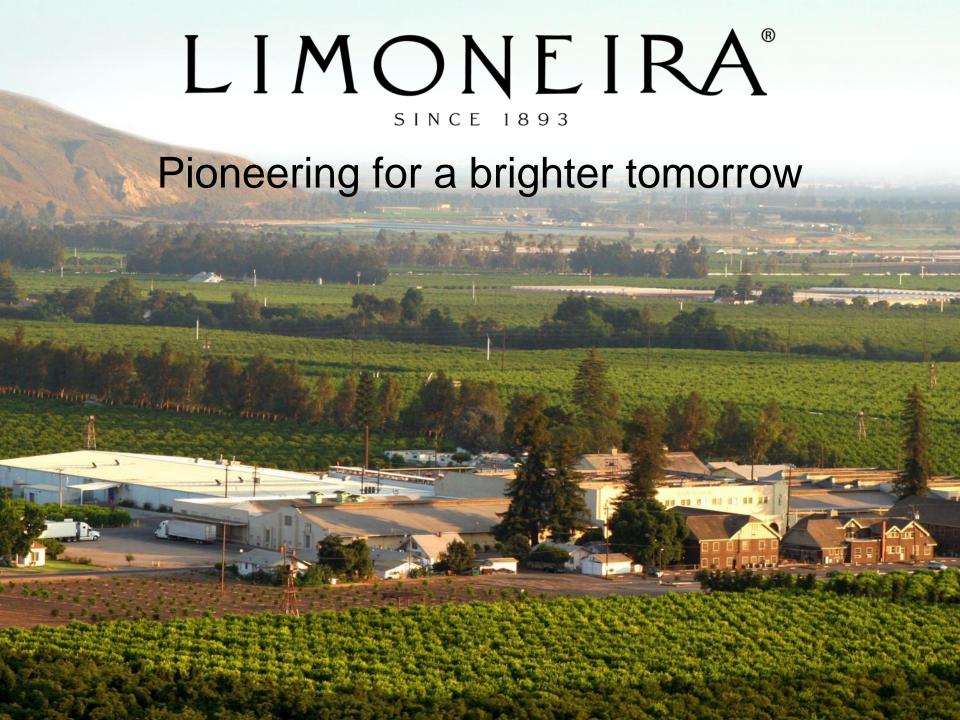




Fidel Ramirez, the Lead Mechanic in the Santa Paula packinghouse, retired on December 31, 2015 after 11 years of service.











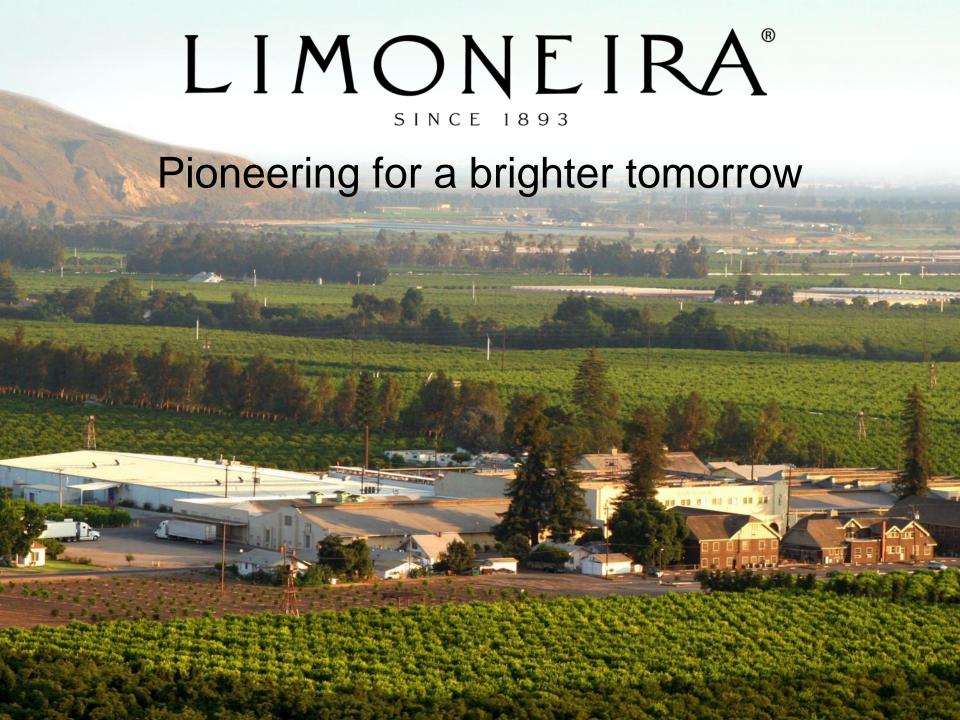












## **Lemon Update**

#### **Meeting rising demand**

**Examples of consumption increase:** 

International-

Korea- 2015 +28%

Southern California +7.5%

Bay Area- +5%

China-15%

Middle East-28%

\*\*\* Current Worldwide Middleclass = 2 Billion \*\*\*

Estimate Worldwide Middleclass 2030 = 4.9 billion

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Sources: Korea International Trade Assoc, Fresh Produce and Floral Council, South African Citrus Assoc, Golden Wing Mao Est,

## How to keep up?

	Current	<u>2020</u>
Internal Volume: THE OCEAN		
California	1,300,000	3,500,000
Arizona	500,000	1,350,000
<b>External Volume:</b>	Los Angeles NORTH A MERICA ATLANTIC OCEAN	Kooss, Turkey
California	600,000	2,000,000
Arizona	250,000	500,000
Chile	150,000	500,000
Argentina	150,000	1,800,000
South Africa	100,000	3,000,000 Limoneira Company
TOTAL =	3,000,000	10,850,000



**Keys to success** 



ARCTIC OCEAN





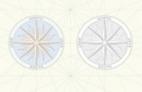
Consistent Supply

ACIFIC OCEAN



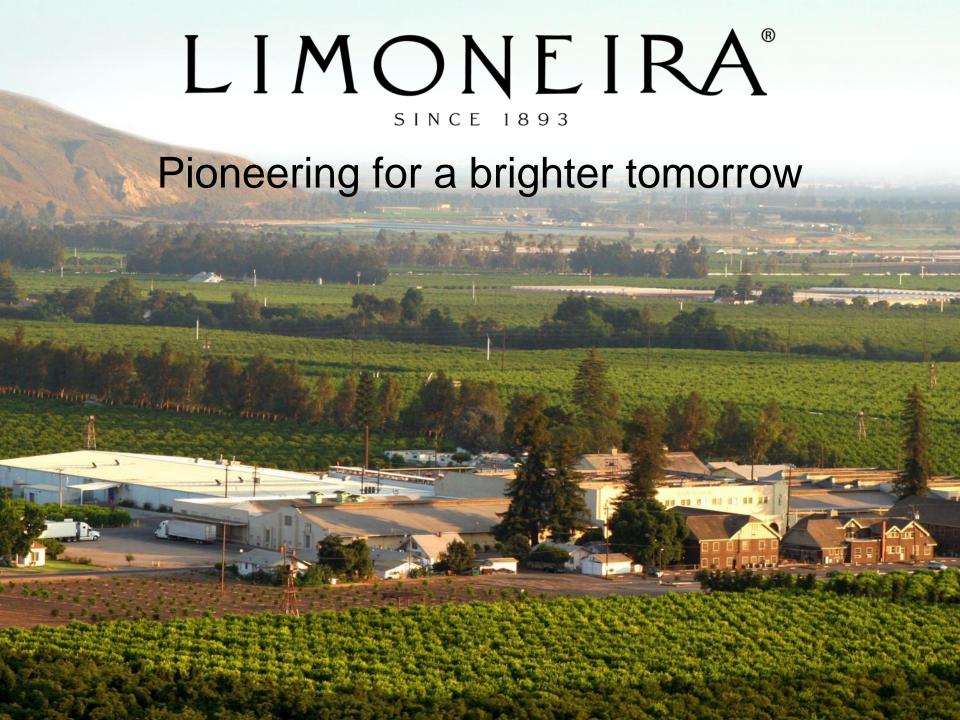


People

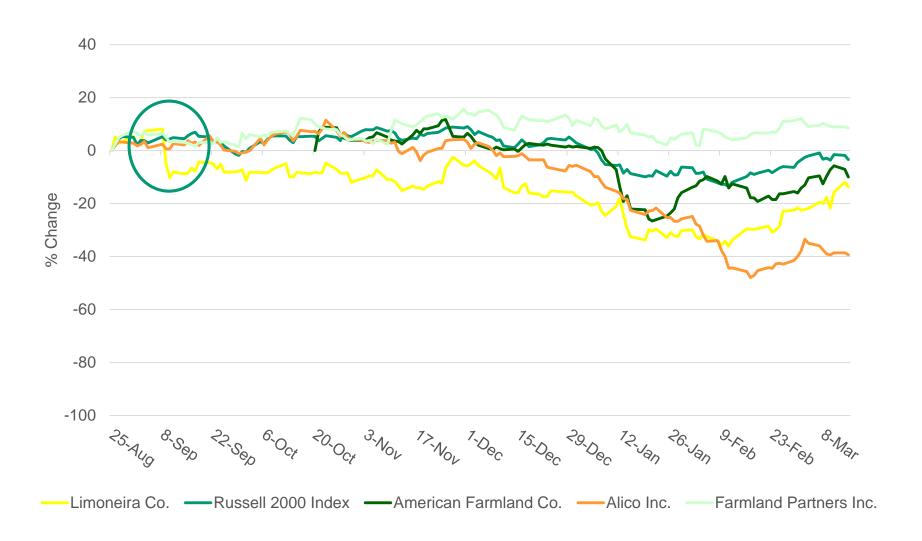








# LMNR & COMPARATIVE STOCK CHART (Aug '15 – Mar '16)





## Santa Paula Gateway Announcement & Third Quarter Earnings

- Investor Turnover: Investors for past three years anticipating an announcement for the development of the Santa Paula Gateway Project Sooner
- Turnover in Shareholder Base: Over 2 Million shares traded in the pursuing weeks

#### LMNR Announced:

- Gateway deal and 3rd quarter results in September
- Estimated ~\$100 m cash flow over 7 to 10 year life of project

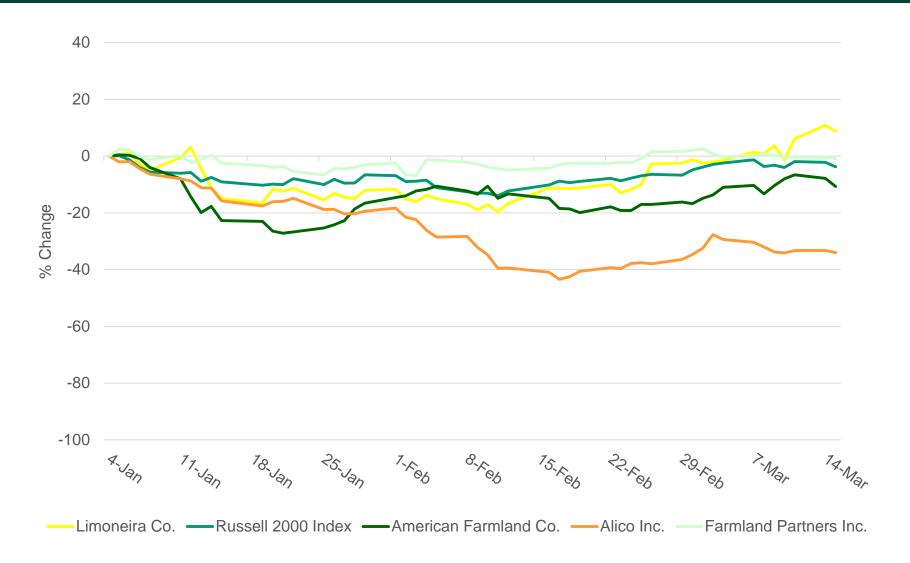
 Lowered guidance and estimates for second straight quarter

#### **Investors Expected:**

- A deal to have been announced earlier in the year; share price following announcement did not benefit from "surprise/upside" to investors.
- Street expected \$150 M in cash flow; Begin selling lots in 2016 not Fourth Quarter of 2017
- More cash up front and greater potential for cash flow over next 1-3 years for LMNR to reinvest in agribusiness
- Stronger cash flow and earnings due to deleverage balance sheet and reinvest into Ag property



### Stock Chart (Year-To-Date)





### Positioned for Increasing Revenue & Earnings

- Raise Annual Guidance on Fiscal First Quarter 2016 Earnings Call
- Dramatically Expanding Planted Acres
  - Currently 7,500 planted acres
  - 1,500 acres non-bearing and expected to become bearing in next four years
- Expansion of lemon packing facilities completed
  - Expected to increase efficiency and double annual lemon packing capacity
  - Anticipated cost reduction of ~\$1 per carton packed (~\$3M on 3M cartons)
- Ongoing vineyard development at Windfall should begin production in 2017
- Harvest at Limoneira: Expected to begin selling developed lots to builders during fourth quarter 2017
  - Project expected to Generate \$100 m to \$130 M over life of Project
- Expanded farm worker rental business
  - Expected to generate revenue of approximately \$0.9 million on an annual basis



### **Analyst Price Targets**

Firm	Analyst	Price Target
The Buckingham Research Group	Eric Larson	\$21.00
Feltl and Company	Brent Rystrom	\$21.40
Lake Street Capital Markets	Chris Krueger	\$22.00
ROTH Capital Partners	Anton Brenner	\$25.00



